Cruise Ship Owners / Operators and Passenger Ship Financing & Management Companies

1st Edition, April 2013

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Preface

The AMEM Publication “Cruise Ship Owners/Operators and Passenger Ship Financing & Management Companies” in fact is more than a directory!

Company co-ordinates
It is not only the most comprehensively and accurately structured listing of cruise ship owners and operators in the industry, despite the fact that the majority of cruise lines is more and more keeping both the company’s coordinates and the managerial staff secret.

The entire industry is obtrusively focused on selling their services weeks and months ahead of the specific cruise date, collecting the money at a premature stage and staying almost unattainable for their clients pre and after cruise requests. They simply ignore the fact that there are suppliers and partners around who wish to keep in touch personally at least with the cruise line’s technical and procurement departments!

The rest of the networking-information is camouflaged by the yellow-pages industry, which is facing a real prospect of extinction. The economic downturn is sending the already ailing business into a tailspin. The yellow-pages publishers basically give back in one downturn what took seven years to grow!

Cruise Ship Financing
It is more than a directory as it unveils the shift in the ship financing sector and uncovers how fast the traditional financiers to the cruise shipping industry fade away and perverted forms of financing are gaining ground.

Admittedly there are some traditional banks around, which can maintain their market position through a blend of sober judgements, judicious risk management and solid relationships. But like any other banking sector, careful assessment of potential borrowers is paramount. That means their equity standing, the cash buffers they have and the company cash flow. Money talks, of course, but a key parameter is also the evaluation of the senior management team. And size is also important, especially in the cruise sector. Small companies have less of a financial buffer if accidents occur in what is an increasingly challenging business environment!

With regard to size – always bear in mind that Carnival Corp. and Royal Caribbean Cruises Ltd. control up to 75 per cent of world’s gross cruise tonnage!

In todays oligopolistic mature cruise industry, in other words a situation where a handful of large firms account for a relatively large market share, the only way for a new cruise venture to succeed is to have very deep pockets – like MSC – or to meet a niche market demand – like Star Clipper, Seadream or Silversea Cruises. Gone are the growth years of the seventies, eighties and early nineties where the probabilities and rates of returns were a lot higher for start-ups. If you have no deep pockets, no market niche – you will have to find a reckless investment fund that is backed up by a steady flow of (preferably dirty) money.

Recent years have seen an explosion in environmental legislation, primarily driven by the US and the EU, with a focus on the environmental performance of ships and how ships impact on the marine ecosystems they inhabit.

The cruise industry is the most outsourced, non-US industry in America and the Western world! By registering their companies and cruise ships overseas to avoid labour, wage and safety laws, many foreign cruise lines also avoid income taxes. The fact of the matter is that all of the CLIA cruise lines operate their ships flying the flags of countries like the Bahamas, Panama or Liberia outside the scope of US or EU legislation with the exception of the ECAs Emission Control Areas in US and European waters.

A failure to adhere to the rigorous environmental standards set by IMO, EU and US regulatory bodies can result in strict financial penalties, which can in turn impact upon the models for evaluating the different companies.

Another issue that inflicts the risk for financiers is the case of an accident. Small companies can have major problems if there is an incident upon one of their ships – not just in terms of their set-up when it comes to tackling the issue itself, but also with respect to the damage it can do to their cash flow.
Cruise Ship Management

An outsourced industry – cruise line operators – is outsourcing its management obligations to cruise ship management companies! **Everything what is left is cash management!**

Cruise Ship Management companies provide professionally organized technical, commercial and crew management services. In order to ensure trouble-free quality ship operation and to preserve the ship’s value, cruise ship managers can cover a big array of responsibility:

- full range of crew management and manning
- continuous technical support from a dedicated shore-based staff
- providing best practices in quality management to ensure continuous improvement of all activities and procedures
- ensuring safe operations of ships throughout the fleet in accordance with national and international requirements and industry standards
- continuous improvement of safety and quality on board by means of regular technical and marine vessel inspections
- assuring validity of requested documentation and certificates
- cost-effective procurement based on buying power
- placement of cost-efficient insurance coverage based on a large and reputable fleet profile
- supplying ship owners with reliable budget management containing budget controlling and regular reporting in full compliance with accounting international standards, rules and regulations
- ensuring a smooth takeover of vessels through a full range of services related to commercial and contractual issues
- ensuring the vessel’s standard including permanent and preventive/predictive maintenance, carrying out dry dockings and ship repairs as well as continuous technical support
- efficient and safe handling of all types of tonnage
- constantly communicating with ships’ commands, charterers, brokers, port agents and bunker suppliers
- monitoring of compliance with health and safety regulations
- arranging for conversions and upgrades
- on-board hotel operations
- ship chandlery
- sourcing of interiors, gym equipment, guests toiletries, galley appliances, cookware, cleaning products

**Outsourcing is dead in the European manufacturing industry!**

**Long live outsourcing in the cruise shipping-service – industry!**

Contacts
Geoffrey Kent
Founder, Chairman and Chief Executive Officer

Jorie Butler Kent
Vice Chairman

Fleet
Cormorant
Eclipse
Eugenie
Silolona

Sun Boat I, II, III, IV
AIDA Cruises
German Branch of Costa Crociere S.p. A.
Am Strande 3d
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Germany, Europe

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Facsimile    + 49 381 20 27 06 01  URL    www.aida.de

Austrian-born Michael Ungerer took over from Michael Thamm when the latter was named head of Costa Cruises in Genua earlier this year (2012). Ungerer, who worked for Norwegian Cruise Line in the USA before joining Aida 15 years ago, was previously in charge of the cruise firm’s operations. His first major move at the high-profile company was to restructure the former three-person management team into a broader, US-style Executive Team, comprising himself as President and eight Vice Presidents.

Contacts

Michael Ungerer
President

Paul Soulsby
Senior Vice President and Chief Financial Officer

Robert Styppa
Vice President Marketing

Daniel Mann
Vice President Product Management

Hansjörg Kunze
Vice President PR & Communication

Monika Griefahn
Director Environment & Society

Fleet

AIDAaura
AIDAbella
AIDAblu
AIDAcara
AIDAdiva
AIDAaluna
AIDAmar
AIDAsol
AIDAstella
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All Leisure Group is the holding company of All Leisure Holidays, an established cruise holiday company which owns the tour operators Voyages of Discovery, Swan Hellenic, Hebridean Island Cruises and Discover Egypt.

Contacts
Roger Allard  Executive Chairman
Ian Smith  Group CEO
Chris Gadsby  Group Finance Director
Rob Bryant  Cruise Fleet Director
Neil Morris  Chief Operating Officer
Philip Ovenden  Non-Executive
Nigel Jenkins  Non-Executive

Fleet
MV Alexander von Humboldt
MV Discovery
MV Discovery Sailaway
MV Hebridean Princess
MV Minerva
MV Voyager
AMA Waterways
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Member of CLIA

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AmaWaterways was founded in 2002 by Rudi Schreiner, Kristin Karst and Jimmy Murphy. All three brought tremendous experience, knowledge and dedication to the venture. Rudi was one of river cruising’s pioneers, having introduced the modern-day river cruise concept to the market. Kristin brought with her vast sales and customer service experience. And Jimmy Murphy is the founder and former owner of Brendan Vacations.

<table>
<thead>
<tr>
<th>Contacts</th>
<th>Fleet</th>
<th>Europe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rudi Schreiner</td>
<td></td>
<td>AmaBella</td>
</tr>
<tr>
<td>President and Co-Founder</td>
<td></td>
<td>AmaCello</td>
</tr>
<tr>
<td>Kristin Karst</td>
<td></td>
<td>AmaCerto</td>
</tr>
<tr>
<td>EVP Executive Vice President and Co-founder</td>
<td></td>
<td>AmaDagio</td>
</tr>
<tr>
<td>Jimmy Murphy</td>
<td></td>
<td>AmaDante</td>
</tr>
<tr>
<td>CEO Chief Executive Officer and Co-founder</td>
<td></td>
<td>AmaDolce</td>
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<tr>
<td></td>
<td>Russia</td>
<td>AmaLegro</td>
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<td></td>
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<td></td>
<td></td>
<td>AmaKatrina</td>
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<tr>
<td></td>
<td>Cambodia &amp; Vietnam</td>
<td>AmaLotus</td>
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<tr>
<td></td>
<td></td>
<td>LaMarguerite</td>
</tr>
<tr>
<td></td>
<td>Africa</td>
<td>Zambezi Queen</td>
</tr>
</tbody>
</table>
Ambiente Kreuzfahrten, recently established by the Social Democratic Party SPD of Germany was intended to become the Travel Agency and cash cow of this political organisation. The company pretty soon ran into troubles when *Princess Daphne* on charter to Germany’s Ambiente Cruises was detained in the port of Souda, Crete in October 2012 with all the negative consequences.
Apollo Investment Corporation
9 West 57th Street
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USA

Telephone + 1 212 515 3450
E-Mail investrorelations@apolloic.com
URL www.apolloic.com

Apollo Investment Corporation, managed by Apollo Investment Management, provides investors access to attractive opportunities in private-held, middle-market industries. Apollo is led by three managing partners – Leon Black, Joshua Harris and Marc Rowan – who have worked together for more than 20 years and lead a team of 616 employees, including 237 investment professionals in New York, Los Angeles, London, Frankfurt, Luxembourg, Hong Kong, Singapore and Mumbai.

Leon Black, the secretive leader of private equity giant Apollo Advisors was number 113 of the 400 richest Americans according to Forbes Lists.

Contact

Board of Directors
Ashok Bakhrui
John J. Hannan
Chairman
Jeanette Loeb
Frank Puleo
Carl Spielvogel
Elliot Stein, Jr.
Bradley J. Wechsler
James C. Zelter

Executive Officers
James C. Zelter
Chief Executive Officer
Edward J. Goldthorpe
President
Gregory W. Hunt
Chief Financial Officer and Treasurer
Cindy Z. Michel
Chief Compliance Officer and Vice President
John J. Suydam
Chief Legal Officer and Vice President
Joseph D. Glatt
Secretary and Vice President
Eileen Patrick
Executive Vice President of Corporate Strategy
A-ROSA River Cruises, operates a fleet of 10 modern river cruise ships on the Rhone/Saone, Rhine/Mosel/Main and Danube rivers. A-ROSA was founded in 2000 by Seetours, a joint venture of P&O and DSR Deutsche Seereederei, and initially launched on the market with two river cruise ships (A-ROSA BELLA and A-ROSA DONNA) and an ocean cruise ship (A-ROSA BLU). When the Carnival Group took over the cruise ship business in 2003, the brand A-ROSA was sold along with the river cruise ships to DSR. The ocean cruise ship has been run under the AIDA brand since 2004. DSR developed the A-ROSA brand on an ongoing basis, introducing new tonnage and new trip regions to establish the foundation for further expansion of the fleet. There was a management buy-out in spring 2009 and A-ROSA River Cruises was taken over by the two managing directors Chief Executive Officer Lars M. Clasen and Chief Operating Officer Markus Zoepke.

**Contact**

Lars M. Clasen  
Managing Director  
Markus Zoepke  
Chief Operating Officer

**Fleet**

A-Rosa Aqua  
A-Rosa Bella  
A-Rosa Brava  
A-Rosa Donna  
A-Rosa Luna  
A-Rosa Mia  
A-Rosa Riva  
A-Rosa Silva  
A-Rosa Stella  
A-Rosa Viva

---

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**Contact**  
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Owner and CEO

**Fleet**

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Coral Princess  
Oceanic Discoverer  
Polar Pioneer

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Avalon Artistry
Avalon Creativity
Avalon Felicity
Avalon Imagery
Avalon Luminary
Avalon Poetry
Avalon Scenery
Avalon Tapestry
Avalon Tranquillity

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The Premium brand of Celebrity

Contact Larry Pimentel
President and CEO
successor to Dan Hanrahan
Fleet Azamara Journey
Azamara Quest
Blount Small Ship Adventures
former ACCL American Canadian Caribbean Line Inc.
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Their motto “go where the big ships cannot” was coined by Luther Blount in 1966. Blount Small Ship Adventures small ship cruises sail the Chesapeake Bay, Intracoastal Waterway, New England Islands, coast of Maine, and other great destinations. They can get to places that other ships cannot because of the unique design of the vessels. The six and a half foot shallow draft enables access to coastal waters, rivers and isolated beaches.

Contact Nancy Blount President
Fleet American Liberty
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Niagara Prince

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Fiji Islands

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Contact Josefa Tuamoto General Manager
Fleet Fiji Princess
Mystique Princess
A replica of the ill-fated Titanic is presently on the drawing boards of the Finnish engineering company Deltamarin.

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Founded in 2006 by Robert Heijlands and Robert Straubhaar the company is focussing on the following business activities: charter, leasing and operation of river cruise vessels, ship management, vessels trading. See also River Advice.

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www.galapagosexplorer.com

Fleet Galapagos Explorer II
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        + 1 305 471 4700

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Carnival Corporation & plc is the parent company of several cruise lines, including

Carnival Cruise Lines
AIDA Cruises
Costa Cruises
Cunard Line
Holland America Line
Ibero Cruceros
Princess Cruises
Ocean Village
P&O Cruises UK
P&O Cruises Australia
Seabourn Cruise Line
Swan Hellenic
Windstar Cruises

Contacts
Micky Arison
Chairman of the Board and Chief Executive Officer
marison@carnival.com
Howard S. Frank
Vice Chairman of the Board and Chief Operating Officer
Giora Israel
Senior Vice President Strategic Planning
David Bernstein
Senior Vice President and Chief Financial Officer
Larry Freedman
Chief Accounting Officer and Vice President-Controller
Richard D. Ames
Senior Vice President Shared Services
Arnaldo Perez
Senior Vice President, General Council and Secretary
Carnival UK is the primary operating company of Carnival plc and one of the major operating companies within the Carnival Group. It consists mainly of the former P&O Princess brands and has executive control of P&O Cruises and Cunard Line. It shares facilities and some departmental areas with the UK operations of Princess Cruises, Holland America Line and Yachts of Seabourn. The company made its base in purpose-built corporate headquarters at Carnival House in Southampton, England in July 2009.

Contact  
David Dingle  
Managing Director and CEO

Carnival plc Institutional Shareholders:

<table>
<thead>
<tr>
<th>Holder</th>
<th>Shares</th>
<th>% Held</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thornburg Investment Management, Inc.</td>
<td>17.61m</td>
<td>9.37%</td>
</tr>
<tr>
<td>BlackRock Investment Management (UK) Ltd.</td>
<td>16.78m</td>
<td>4.72%</td>
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<tr>
<td>Schroder Investment Management Ltd.</td>
<td>3.79m</td>
<td>4.54%</td>
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<tr>
<td>AllianceBernstein LP</td>
<td>18.76m</td>
<td>3.47%</td>
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<tr>
<td>Legal &amp; General Investment Management Ltd.</td>
<td>10.67m</td>
<td>3.29%</td>
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<tr>
<td>M&amp;G Investment Management Ltd.</td>
<td>6.46m</td>
<td>2.54%</td>
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<tr>
<td>Artemis Investment Management LLP</td>
<td>5.21m</td>
<td>2.42%</td>
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<tr>
<td>TIAA-CREF Asset Management LLC</td>
<td>4.77m</td>
<td>2.11%</td>
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<tr>
<td>UBS Global Asset Management (UK) Ltd.</td>
<td>4.28m</td>
<td>1.97%</td>
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<tr>
<td>JPMorgan Asset Management (UK) Ltd.</td>
<td>3.59m</td>
<td>1.65%</td>
</tr>
</tbody>
</table>

Data from 31 Jul 2012 - 03 Dec 2012  
Source: FactSet Research Systems Inc.
Executive control of each brand is by geographical location, with Carnival Corporation controlling operations in North America, Carnival UK controlling operations in the UK including operations of Princess Cruises, P&O Cruises, P&O Australia and Cunard and Costa Cruises Group controlling operations in the rest of Europe. It has control of Costa Cruises in Italy, AIDA Cruises in Germany and Ibero Cruises in Spain. P&O Cruises Australia is operated by Carnival UK as a sister company of P&O Cruises.

In 2011 the combined brands of Carnival Corporation controlled a 49.2 per cent share of the total worldwide cruise market.

Micky Arison, son of the company’s founder Ted Arison, and his family own 47 per cent of Carnival Corporation. Carnival plc is the UK-listed holding company of the Carnival Group. Carnival plc is associated with Carnival UK operations, but also has responsibility for Costa Cruises, Carnival Cruises and Holland America Line, with these companies having offices at Carnival plc headquarters in Gainsford Street, London.

Contacts
- Gerry R. Cahill
  President and Chief Executive Officer
gcahill@carnival.com
- Howard S. Frank
  Director
- Martin Landtman
  Senior Vice President Marine Operations
- Bill Harber
  Vice President Corporate Marketing
- Terry L. Thornton
  Senior Vice President Planning
- Jim Berra
  Senior Vice President
  Chief Marketing Officer
- Carlos Torres de Navarra
  Vice President
  Commercial Operations
- Mico Cascais
  Vice President
  Tours Operations
- Fleet
  Carnival Breeze
  Carnival Conquest
  Carnival Destiny renamed Carnival Sunshine
  Carnival Dream
  Carnival Ecstasy
  Carnival Elation
  Carnival Fantasy
  Carnival Fascination
  Carnival Freedom
  Carnival Glory
  Carnival Imagination
  Carnival Inspiration
  Carnival Legend
  Carnival Liberty
  Carnival Magic
  Carnival Miracle
  Carnival Paradise
  Carnival Pride
  Carnival Sensation
  Carnival Spirit
  Carnival Splendor
  Carnival Sunshine ex Carnival Destiny
  Carnival Triumph
  Carnival Valor
  Carnival Victory
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URL  www.carnival.com.au
www.carnivalaustralia.com

Formed in 2004, Carnival Australia is a division of Carnival Corp, and is the backbone of the cruise industry in this region with the P&O Cruises brand sailing from Australia for 80 years. Carnival Australia is responsible for the day-to-day management and operations of P&O Cruises and also represents other Carnival Corporation & plc brands – Princess Cruises, P&O World Cruising, Cunard Line, Holland America Line and Seabourn.

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Contact Antoine Lacarriere
General Manager
Fleet Bleu de France (ex Europa, Superstar-Europa, Superstar Aries, Holiday Dream, Saga Sapphire)
Empress PMT
L’Horizon (ex Island Star, ex Pacific Dream, ex Horizon)
Sovereign
Zenith
URL www.cdfcroisieresdefrance.fr

Celebration Cruise Line
One East 11th Street
Port of Palm Beach
Riviera Beach, FL 33404
USA

E-Mail info@celebrationcl.co
URL www.bahamascelebration.com
www.bahamasships.com

Contact Charles Kinnear
President and Chief Executive Officer
Fleet Bahamas Celebration
(ex Prinsesse Ragnhild)

The cruise line began operation in March 2010 after the decommissioning of Imperial Majesty Cruise Line’s Regal Empress (ex Olympia) and subsequent scrapping. The company offers two-nights cruises to Freeport, Bahamas.
Celebrity Cruises was founded in 1989 by the owners of Greek Chandris Line. The “X” in the Celebrity Logo stands for the letter “chi” in the Greek alphabet. Celebrity Cruises, operated by Royal Caribbean Cruises Ltd., is consistently recognized as an innovative cruise line committed to excellence in design and service.

Contacts  
Michael Bayley  
Chairman and CEO  
Fleet  
Celebrity Century

Richard D. Fain  
Chairman and CEO  
Celebrity Constellation

Brian Rice  
Executive Vice President and CFO  
Celebrity Eclipse

Greg Purdy  
Vice President Marine Operations  
Celebrity Equinox

Lisa Kauffman  
Vice President Marketing  
Celebrity Infinity

Fleet  
Celebrity Millenium

Classic International Cruises CIC  
Av. 24 de Julho, 128-2  
1350-346 Lisbon  
Portugal, Europe

CIC was founded as Arcalia Shipping Company Ltd. in 1985. Headquartered in Neutral Bay, Australia

Contacts  
George P. Potamianos  
Director  
Fleet  
Arion

Athena

Funchal

Princess Danae

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Fleet  Clipper Adventurer (ex Alla Tarasova)
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Clipper Group
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Clipper Group is commercially headquartered in Copenhagen and legally in Nassau, Bahamas. Clipper has an active presence within the cruise industry. They currently control 11 vessels, ranging from expedition vessels, luxury cruise ships, to river cruise vessels.

Contact  Torben G. Jensen

Club Med Cruises
Club Med Croisières
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Contacts  Henri Giscard d’Estaing
Chairman of the Board & CEO
Executive Officer
Club Mediterranée

Fleet  Club Med 2
The French cruise line Compagnie du Ponant was founded in 1988 by several officers of the French Merchant Navy, but in 2006, French shipping and container company CMA CGM – the world’s third largest container shipping company – acquired Compagnie du Ponant and moved its headquarters to Marseilles. In summer 2012, Bridgepoint Capital Ltd., an investment firm in the United Kingdom, purchased the cruise line. A couple of weeks later, Paul Gauguin Cruises, operator of the Tahiti based cruise ship Paul Gaugin, acquired Ponant’s *Le Levant* which immediately underwent renovation in November 2012.

Contacts: Jean-Emmanuel Sauvée, Chief Executive Officer; Véronique Saadé, Deputy Executive Vice-President; Philippe Mahouin, Commercial & Marketing Manager; Hugues De Camus, Chief Engineer; Alexandra Olivari, Communications Manager; Terri Haas, Chief Commercial Officer.


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URL  www.costa.it

Contact:
Gianni Onorato
President

Michael Thamm
(Pier Luigi Foschi’s successor)
CEO Chief Executive Officer Costa Group
Member of the Board of Costa Crociere
Michael Thamm reports to Micky Arison and Howard Frank

Micky Arison
Member of the Board of Costa Crociere
CEO Chief Executive Officer Carnival Corporation

Howard Frank
Member of the Board of Costa Crociere
CEO and COO Chief Operating Officer Carnival Corporation

Beniamino Maltese
Senior Vice President & Chief Financial Officer

Norbert Stiekema
Executive Vice President Sales & Marketing

Costa Allegra (will be scrapped after engine room fire off the Seychelles in March 2012)
Costa Atlantica
Costa Classica
Costa Concordia (will be scrapped after grounding off the Island of Giglio in January 2012 and the greatest sea salvage operation ever)
Costa Deliziosa
Costa Europa
Costa Fascinosa
Costa Favolosa
Costa Fortuna
Costa Luminosa
Costa Magica
Costa Marina
Costa Mediterranea
Costa Pacifica
Costa Romantica/Costa neoRomantica
Costa Serena
Costa Victoria

Costa Cruise Lines N.V.
Venture Corporate Center II
200 South Park Road, Hollywood, FL 33021-8541
USA

Telephone  +1 954 266 5600
Facsimile  +1954 266 5882
URL  www.costacruises.com

E-Mail  info@us.costa.it

Costa Group
• Costa Crociere
• AIDA Cruises
• Ibero Cruises
CroisiMer (CroisiEurope)
12 rue de la Division Leclerc
67000 Strasbourg, Alsace
France

Telephone + 33 825 333 777  E-Mail info@croisieurope.com
Facsimile + 33 3 88 32 49 96  URL www.croisieurope.com

Croisi Mer is the maritime division of CroisiEurope which primarily sails the European rivers. In 2007 they started sea cruises in the Adriatic Sea.

Fleet
CroisiEurope
   Beethoven
   Botticelli
   Cadiz
   Camargue
   Claude Monet
   Cyrano de Bergerac
   Donce France
   France
   Gerard Schmitter
   I.D.Henrique
   La Boheme
   Leonardo da Vinci
   L'Europe
   Magellan
   Michelangelo
   Mistral
   Modigliani
   Mona Lisa
   Princess d'Aquitaine
   Renoir
   Saint Odile
   Seine Princess
   Symphonie
   Van Gogh
   Vasco da Gama
   Victor Hugo
   Vivaldi
   CroisiMer
   Belle de l'Atlantique

Cruceros Australis SA
Ave el Bosque Norte 0440,
Las Condes, 11th floor
Santiago
Chile

Telephone + 56 2 442 3110  URL www.australis.com
Facsimile + 56 2 203 5173

Contacts Pedro Lecaros
President

Fleet
Mare Australis
Stella Australis
Via Australis
Cruise & Maritime Voyages Limited
Gateway House
Stonehouse Lane
Purfleet
Essex RM19 1NS
United Kingdom, Europe

E-Mail sales@cruiseandmaritime.com URL www.cruiseandmaritime.com

Cruise & Maritime Voyages CMV is Britain’s newest privately owned cruise line and 2013 is the fourth year of operating no fly cruises from a choice of UK ports.

Contacts
Richard Bastow
Founder and Director
Chris Coates
Founder and Director Commercial
S.J. Moore
Director
Christian Verhounig
Chief Executive Officer
S.M. Weeks
Director

Fleet
Marco Polo
Ocean Countess

---

Cruise West
2301 5th Avenue, Suite 401,
Seattle, WA 98121-1856
USA

Telephone + 1 800 888 9378 URL www.cruisewest.com
Facsimile + 1 206 441 4757

The company has terminated operation.

Contacts
Dietmar Wertanzl (Austrian)
President and CEO
Former Senior Vice President of Fleet Operations Celebrity Cruises
Former Senior Vice President of Hotel Operations Crystal Cruises
Crystal Cruises is one of the leading premium brands. Crystal Cruises is owned by Tokyo based NYK Nippon Yusen Kaisha one of the largest shipping companies in the world. The former Crystal Harmony, a sister ship of Crystal Symphony, was transferred to NYK in 2006 and re-named Asuka II.

Contacts
- Gregg L. Michel, President and Chief Operating Officer
- Eiji Hoshi, Executive Vice Chairman
- Richard Brumbaugh, Senior Vice President of Finance
- Thomas Mazloum, Senior Vice President of Operations
- Joseph Valenti, Senior Vice President of Marine Operations

Fleet
- Crystal Serenity
- Crystal Symphony

Telephone: +1 310 785 9300
Facsimile: +1 310 785 7813
URL: www.crystalcruises.com
Cunard Line
Headquarters
Mountbatten House
Grosvenor Square
Southampton SO15 2BF
United Kingdom, Europe

Telephone  + 44 0845 0300
+ 44 2380 655000
URL  www.cunard.com

Contacts  Peter Shanks
Carnival UK Chief Commercial Officer
his responsibility includes Cunard worldwide
President & Managing Director
peter.shanks@carnivalukgroup.com
Telephone + 44 2380 656 549
Facsimile + 44 2380 657 342

Rai Caluori
Executive Vice President
Chief of Operations
rai.caluori@cunard.com

Carol Marlow
President & Managing Director
carol.marlow@cunard.co.uk
Telephone + 44 2380 656 549
Facsimile + 44 2380 657 342

David Dingle
Chief Executive Officer of Carnival UK

Cunard Line
24305 Town Center Drive
Santa Clarita, CA 91355
USA

Telephone  + 1 305 463 3000
Facsimile  + 1 305 463 3010
URL  www.cunard.com

Cunard Line
24303 Town Center Drive, Suite 200
Valencia, CA 91355-0908
USA

Telephone  + 1 661 753 1000
Facsimile  + 1 661 753 1457
URL  www.cunard.com

Cunard Line
Member of
Headquarters
Mountbatten House
Grosvenor Square
Southampton SO15 2BF
United Kingdom, Europe

Telephone  + 44 0845 0300
+ 44 2380 655000

Pamela Conover
Chief Executive Officer

Brian O’Connor
Vice President of North American Sales

Jim Baer
Vice President National Account Sales

Lee Robinson
Vice President of North American Sales
Chief Executive Officer

Basil Smallpiece, Chairman

Fleet
Queen Elizabeth
Queen Mary 2
Queen Victoria
The company went bankrupt in 2009. All river cruise ships had to be sold. After an engine room fire on board Deutschland in Mai 2010, an investor – Industrieholding Aurelius AG – acquired the majority of the shares and installed a new management for the operations of the cruise ship Deutschland.

New company name:

**Reederei Peter Deilmann GmbH**

www.deilmann-kreuzfahrten.de

Contacts: Konstantin Bissias, Andreas Demel, Marcus Mayr

______________________________

**Delphin Cruises**

the company filed for bankruptcy

see Passat Kreuzfahrten

______________________________

**Discovery Cruise Line**

the company stepped out of business
Discovery World Cruises

see All Leisure Group plc

Discovery World Cruises was founded by recognized travel-industry entrepreneur Gerry Herrod to offer cruise vacations to exotic destinations. Herrod previously had founded Ocean Cruise Lines and, later, acquired Pearl Cruises, and launched Orient Lines in 1993.

Discovery World Cruises operated on charter to Voyages of Discovery in the UK. In 2004, All Leisure Group, the parent company of UK-based Voyages of Discovery, signed an agreement with Herrod to purchase 650-passengers Discovery and in 2005 All Leisure Group acquired Discovery World Cruises.

Disney Cruise Line

PO Box 10210
Lake Buena Vista, FL 32830 – 0238 USA

Telephone  + 1 407 566 3500
Facsimile  + 1 407 566 7456
+ 1 954 761 7768

URL  www.disneycruise.com

The current President of Disney Cruise Line is Karl L. Holz who was born in Hinzweiler, Germany. Karl’s responsibilities are shipboard operations, purchasing and logistics, entertainment, programming and operations integration, risk management, marine and technical operations and shore side travel operations.

Easycruise

362 Syngrou Avenue, Kallithea,
17 674 Athens
Greece, Europe

Telephone  + 30 211 211 1300
Facsimile  + 30 211 21 1309

E-Mail  info@easyCruise.com
URL  www.easycruise.com

Contact  Giorgios Papazolou
General Manager

Fleet  easy Cruise Life
FleetPro results from the combination of River Advice with 1250 employees and 35 river cruise vessels under management in Europe, the market leader in river cruise vessel management, and of International Shipping Partners ISP which manages 20 passenger vessels, mainly in the luxury expedition sector of the industry, operating with 1100 shore and ship-based personnel as the leading independent manager of small and medium size ocean going cruise ships.

The company will be the leading independent manager of passenger ships with a worldwide operation in both the ocean going and river vessel markets. FleetPro will be headquartered in Zug, Switzerland, maintaining the existing operations of River Advice in Basel, Switzerland and International Shipping Partners in Miami, Florida. The founders of both companies will remain involved, both as substantial shareholders and in active management of the group.

The transaction is financially supported by a private equity fund, managed by Waterland Private Equity Investments, Netherlands, becoming the new majority shareholder.

FleetPro will not compete with its clients in the ownership of vessels, or with their charterers in the sale and marketing of cruises. It will be a pure service group, providing independent services for both ocean going and river going passenger vessels, including planning, financing and supervision of new buildings and the rebuilding and refurbishment of existing vessels.

Contacts
Ernst Staehelin
Chairman of the Board
Robert Straubhaar
Vice Chairman of the Board and Chief Executive Officer
Niels-Erik Lund
Member of the Board and Fleet Manager

Robert Heijlands
Member of the Board and Chief Operating Officer
Christian Huetwohl
Member of the Board and Chief Financial Officer
Fred.Olsen Cruise Line
Fred.Olsen House, White House Road
Ipswich, Suffolk, IP1 5LL
United Kingdom, Europe

Telephone  + 44 1473 292 200  E-Mail  internet@fredolsen.co.uk
Facsimile  + 44 1473 292 201  URL  www.fredolsencruises.com

This family owned group of companies operates tankers, liners, cruise ships, and is active also in aviation, ships’
crewing, shipbuilding and in the offshore industry. The Fred.Olsen Group is headquartered in Oslo, Norway and
Tenerife, Spain.

Contact  Mike Rodwell  Fleet  Balmoral
         Managing Director  Black Watch  Boudicca

Boudicca
FTI Cruises (Hellas) Ltd.
Member of the FTI Group
87, Akti Miaouli Street
185 38 Piraeus
Greece, Europe

No coordinates available of this brass-plate company

FTI Cruises
Landsberger Strasse 88
80339 Munich
Germany, Europe

Telephone  + 49 89 25 25 0
Facsimile   + 49 89 25 25 65 65
E-Mail      info@fti-cruises.com
URL         www.fti-cruises.com

FTI Austria
Bäckermühlweg 59
4030 Linz
Austria, Europe

Telephone  + 43 7329 006 0
Facsimile   + 43 7329 006 45 95
E-Mail      info@fti.at

Contact
Alexander Gessl
Managing Director
alexander.gessl@fti.at

FTI Touristik claims to be the fourth largest tour operator in Germany and the ninth largest in Europe. FTI Cruises (Hellas) has started operating the former MS Berlin, built at HDW in Kiel in 1980 under its new name FTI Berlin in 2012, based on a long-term charter. The ship had sailed until recently as the Spirit of Adventure for Saga Cruises.

Contacts
Ralph Schiller
CCO of FTI Group

Dietmar Gunz
Chief Executive Officer FTI Group

Thomas Kusch
Director Product Cruises FTI Cruises

Falk-Hartwig Rost
Director Distribution and Marketing FTI Cruises

Peter-Gerhard Müller
Managing Director FTI Cruises Hellas
successor to George Stathopoulos

Vassilis Chatziioannou
Manager Hotel Operations FTI Berlin

Julia Dieckhoener
Product and Operations Management

Romana Calvetti (Austrian)
Cruise Director

Fleet
FTI Berlin
G Adventures
formerly known as GAP Adventures
Base Camp & Toronto Concept Store
19 Charlotte Street
Toronto, Ontario M5V 2H5
Canada

Telephone + 1 416 260 0999 URL www.gadventures.com
Facsimile + 1 416 260 1888

Built in Denmark in 1972 as a ferry, the ship **Expedition** was converted to a polar expedition vessel in 2008, and re-entered service beginning of 2009. G Adventures and founder Bruce Poon Tip have been consistently recognized by many organizations for leadership and outstanding business practices. G Adventures has been named by National Geographic Adventures as the best ‘Do It All Outfitter’ on Earth.

Contact
Bruce Poon Tip
Founder and Chief Executive Officer

Fleet
**Expedition**
(ex Alandsfärjan, ex Tiger, ex Kattegat)

Genting Group
24th Floor, Wisma Genting, Jalan Sultan Ismail,
50250 Kuala Lumpur
Malaysia

URL www.genting.com

The Genting Group is a Malaysian conglomerate. Genting Hong Kong is a leading global leisure, entertainment and hospitality enterprise, with core competences in both land and sea-based businesses. The Genting Group, via Tan Sri Lim Kok Thay is the founder of Star Cruises, the largest cruise liner operator in Asia. Star Cruises, which was renamed Genting Hong Kong in 2009, is listed on the Singapore and Hong Kong Stock Exchange.

Contacts
Tan Sri Lim Kok Thay
Chairman & Chief Executive Officer
Tun Mohammed Hanif Bin Omar
Deputy Chairman
Genting Hong Kong
(formerly known as Star Cruises Limited)

Corporate Headquarter
Suite 1501, Ocean Centre,
5 Canton Road, Tsimshatsui, Kowloon,
Hong Kong, SAR
A public limited liability company; Continued into Bermuda, Stock No. 678

Registered Office
Canon’s Court, 22 Victoria Street
Hamilton HM 12,
Bermuda

Telephone + 852 2378 2000
Facsimile + 852 2314 3809
URL www.gentinghk.com

Genting Hong Kong, formerly known as Star Cruises, once was the most troubled division of Malaysia’s Genting Group. Today, it is a leading global leisure, entertainment and hospitality enterprise, with core competences in both land and sea-based business:
• Star Cruises – Asia-Pacific
• Norwegian Cruise Lines (NCL) – a 50 per cent joint ownership alongside Apollo Investment Corporation and TPG Capital formerly Texas Pacific Group
• Resorts World Manila (RWM) a joint partnership with Alliance Global Group under Travellers International

Auditors and Certified Public Accountants of Genting Hong Kong are Pricewaterhouse Coopers, Hong Kong, SAR. Genting Hong Kong was incorporated in September 1993, operating its fleet under Star Cruises with the declared goal of growing the Asia-Pacific region as an international cruise destination. Star Cruises together with Norwegian Cruise Lines is the third largest cruise operator in the world after Carnival and Royal Caribbean, with a combined fleet of 18 cruise ships.

Of the eight ships Genting Hong Kong owns, only four were operating in 2011. One of its idling vessels was chartered by NCL, while the remaining three – Megastar Taurus, Megastar Aries and Norwegian Dream were being laid up and were for sale. Norwegian Dream became operational as SuperStar Gemini in 2012.

Contacts
Senior Management:
Tan Sri Lim Kok Thay
Chairman and Chief Executive Officer
Son of the late Tan Sri Lim Goh Tong, founder of Malaysia’s Genting Highlands.

David Chuang Ming Huat
President

Blondel So King Tak
Chief Operating Officer

William Ng Ko Seng
Chief Operating Officer Cruise

Tan Wei Tze
Chief Financial Officer

Board of Directors:
Tan Sri Lim Kok Thay
Chairman and Chief Executive Officer

Alan Howard Smith
Deputy Chairman and Independent Non-executive Director

Tan Boon Seng
Independent Non-executive Director

Heah Sieu Lay
Independent Non-executive Director

Au Fook Yew
Non-executive Director

Fleet see Star Cruises

Glacier Bay Cruises
out of business
Golden Star Cruises / Golden Sun Cruises

Headquarter
85 Akti Miaouli
Piraeus 185 38
Greece, Europe

Telephone + 30 01 429 1380
Facsimile + 30 01 428 7898

New York Office
40 East 52nd Street, 20th floor,
New York, NY 100 22-5911
USA

Telephone + 1 212 223 3222
Facsimile + 1 212 223 1081

URL www.golden-star-cruises.com

This line was offering cruises in and around the Greek Isles with once very famous ships like the Ausonia from Lloyd Triestino. The company has been experiencing troubled waters since 2001 and seems to be in a process of stepping out of business.

Fleet
The company has operated the vessels listed hereunder
Aegean I
Aegean II (ex Ausonia)
Arcadia
Ocean Monarch

Hansa Touristik

Headquarter
Contrescarpe 46
28195 Bremen
Germany, Europe

Telephone + 49 421 223 259 41
Facsimile + 49 421 223 259 51

Stuttgart Office
Koenigstrasse 20
70173 Stuttgart
Germany, Europe

Telephone + 49 711 2293 169 0
Facsimile + 49 711 2293 169 99

E-Mail info@hansatouristik.de
URL www.hansatouristik.de

Ocean Majesty, built by Union Naval de Levante for Madrid based ferry operator Transmediterranea in 1966, is one of the 10 oldest cruise ships in operation. Major refit in 2012 at Chalkis Shipyards near Athens, Greece. The company is financed by Kollakis Group’s Majestic International Cruises.

Contacts
Horst Kilian
Owner & Managing Partner
Karin Kilian
Managing Director Marketing & Sales
Panos Adonelos
Hotel Manager
Majestic International Cruises Charterer

Fleet
Ocean Majesty
Johannes Brahms
Mekong Prestige
Hapag-Lloyd Cruises
Ballindamm 25
D-20095 Hamburg
Germany, Europe

Telephone  + 49 40 3001 4600
Facsimile  + 49 40 3001 4601
E-Mail     info@hapag-lloyd.com
URL        www.hapag-lloyd.com

Hapag-Lloyd was formed in 1970 through a merger of Hamburg America Line (HAPAG) and Norddeutscher Lloyd. Hapag – Lloyd Cruises was acquired by TUI AG a tourism conglomerate in 1998 and is a fully owned TUI subsidiary since 2002.

With the advent of the new 516-guest Europa 2, to be delivered in May 2013, Hapag Lloyd Cruises will be concentrating on the luxury and expedition market much more. The German-only Columbus 2 will be returned to Oceania Cruises at the end of her charter in April 2014.

Europa, regarded by many as the most beautiful yacht in the world, was for ten years in a row the only cruise ship worldwide to be awarded more than 5 stars by Berlitz Cruise Guide in 2011.

Hapag Lloyd have a simple philosophy: Not to have the most guests, but the most satisfied.

In 1997, decades after the demise of passenger cruising on the Great Lakes, German cruise line Hapag Lloyd brought their 420-passenger cruise ship Columbus, filled primarily with German travellers, to sail the Great Lakes. Between 1997 and 2011, Columbus became the largest ship to cruise the lakes, but she left the fleet in 2012.

During the years 2009 and 2011, Travel Dynamics operated the 100-berth Clelia II, which was replaced by the 138-berth Yorktown in 2012.

Contacts
Wolfgang Flägel
Managing Director
Richard Freiherr von Berlepsch
Senior Director Ship Management
Julian Pfitzner
Product Manager Europa 2

Fleet
Bremen
Columbus 2
Europa
Europa 2
Hanseatic
Harmony Cruise
Headquarter
Jung-gu, Namdaemun-ro, 4ga 45
100-743 Seoul
Korea

Telephone + 52 2 2260 1234
Facsimile + 52 2 2260 1235
URL www.harmonycruise.com

Busan Office
Dong-gu, Juangang-daero, 175
Unit 507
Busan Metropolitan City
Korea

Telephone + 52 502 409 2277
URL www.harmonycruise.com

Harmony Cruise is the first Korean-owned single ship cruise line with investments by Seoul-based Polaris Shipping, a Korean shipping company. The 760-passenger Club Harmony’s first destination was Japan. Homeported in Busan, the vessel will call on Nagasaki, Fukuoka, Kagoshima, Jeju, Osaka and Incheon.

Contact Jae-Hee Shin
Chief Executive Officer
Fleet Club Harmony (ex Costa Marina, ex Harmony Princess)

Hebridean Island Cruises
Kintale House, Carleton New Road
Skipton, BD23 2DE
United Kingdom, Europe

E-Mail info@hebridean.co.uk
URL www.hebridean.co.uk

Hebridean Island Cruises has been operating cruise ships since 1989. All Leisure Group plc, which operates Swan Hellenic and Voyages of Discovery, acquired Hebridean Island Cruises and the Hebridean Princes in 2009.

See All Leisure Group plc
Holland America Line (HAL) was founded in 1873 as the Netherlands-America Steamship Company (NASM), as a shipping and passenger line. The line was a principal carrier of immigrants from Europe to the United States. HAL suspended its Trans-Atlantic passenger trade and turned to offering cruise vacations full time, in 1971. It introduced two radically designed vessels, the *Nieuw Amsterdam* and the *Noordam* in the 1980s, which allowed for more space for leisure-cruising activities. HAL was acquired by Carnival Corporation in 1989. HAL ships fly the flag of The Netherlands.

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Fleet</th>
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</thead>
<tbody>
<tr>
<td>Stein Kruse</td>
<td>President and CEO Chief Executive Officer</td>
<td>Amsterdam</td>
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<tr>
<td>Rob Boksem</td>
<td>Vice President Technical Operations Director</td>
<td>Eurodam</td>
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<tr>
<td>Nick Ronade</td>
<td>Director Technical Purchasing and Logistics</td>
<td>Maasdam</td>
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<tr>
<td>Michael J. Smith</td>
<td>Senior Vice President Marine Hotel Operations</td>
<td>Nieuw Amsterdam</td>
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<tr>
<td>John Peijs</td>
<td>Director Marine Hotel Operations</td>
<td>Noordam</td>
</tr>
<tr>
<td>Dan Grausz</td>
<td>Executive Vice President Fleet Operations</td>
<td>Oosterdam</td>
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<tr>
<td></td>
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<td>Prinsendam</td>
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<td>Zaandam</td>
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<tr>
<td></td>
<td></td>
<td>Zuiderdam</td>
</tr>
</tbody>
</table>
Hurtigruten Group ASA
Havnegata 2
8514 Narvik
Norway, Europe

Telephone + 47 76 96 76 00
Facsimile + 47 76 96 76 01
E-Mail firmapost@hurtigruten.com
URL www.hurtigruten.com

Norway's coastline between Bergen and Kirkenes is over 2,400 km long. In 1893, the Norwegian government granted permission to open a regular route along the country's coastline to Captain Richard With and his friend Anders Holthe.

Hurtigruten is an international company, today. The line's newest ship MS Fram was built for expedition cruises in the Greenland/Arctic and Antarctica regions.

Contacts
Daniel Skjeldam
Chief Executive Officer
Daniel has succeeded Henrik Andenaes as CEO on October 1, 2012.
Torkild Torkildsen
Deputy Chief Executive Officer
Torkil has experience in the cruise ship business among others from RCCL
Royal Caribbean Cruises Ltd
Glen Peter Hartridge
Product and Revenue Director
Hans Rood
Sales and Marketing Director
Hans has worked in companies like KLM, RCCL, Cunard, Seaborn, HAL Holland America Line and Windstar Cruises
Dag-Arne Wesel
Director Maritime Technical Operations

Fleet
Finnmarken
Fram
Kong Harald
Lofoten
Midnatsoelen
Nordkapp
Nordlys
Nordnorge
Polarlys
Richard With
Trollfjord
Vesteralen
Ibero Cruises
Iberocruisers SL
Avenida de Burgos, 89
4a planta
Las Tablas
Madrid, 28050
Spain, Europe

Telephone    + 34 699 08 85 21    E-Mail    info@iberocruisers.com
URL    www.iberocruisers.com

Iberocruisers SL is a cruise brand operating since 2007, mainly for the Spanish and Portuguese speaking markets. The three ships operate in the Mediterranean, in South American and Northern European waters. The partners in this joint venture are Carnival Corporation PLC (75 percent) and Orizonia from Spain (25 percent). Ibero Cruises is managed by Carnival Corporation's European Division, Costa Crociere S.p.A.

Key executives in the past were:
Michael Olaf Thamm, Chief Executive Officer
Pier Luigi Foschi, Chairman of Costa Group
Both gentlemen were given new positions in the wake of the Costa Concordia desaster.

Contact    Alfredo Serrano
            General Manager

Fleet

Grand Celebration (ex Carnival Celebration)
Grand Holiday (ex Carnival Holiday)
Grand Mistral

Remark
Grand Voyager is now with Costa Cruises as Costa Voyager
ISP International Shipping Partners, Inc.  
4770 Biscayne Blvd.  
Penthouse A  
Miami, Florida 33137  
USA

Telephone  + 1 305 573 6355  
Facsimile  + 1 305 573 5177  
E-Mail  isp@isp-usa.com  
URL  www.isp-usa.com

The company’s services include manning, maintenance, dry-dockings, conversions and upgrades according to all international and class rules. ISP also provides the entire management services, including all the elements of on board hotel operations. They manage ships for smaller ship owners/cruise companies. However, one half of the ships they manage were acquired by ISP on behalf of investors in both the United States and Northern Europe. So, in fact, ISP is not a ship owner, it is a passenger-ship manager and tonnage provider to the cruise industry. One of the largest clients of ISP is Quark Expeditions. ISP and Swiss River Advice have merged in autumn 2012 and formed FleetPro Passenger Ship Management “FleetPro”.

Contacts
Management Team
Niels-Erik Lund  
President & CEO  
nlund@isp-usa.com
Kenneth Engstrom  
Executive Vice President  
kengstrom@isp-usa.com
Dietmar Wertanzl  (Austrian)  
Executive Vice President Hotel & Commercial Operations  
dwertanzl@isp-usa.com
see also Cruise West
Captain Sten Bergqvist  
Vice President Special Projects  
sbergqvist@isp-usa.com
Captain Jorg Walczak  
Vice President Special Projects, Consultant  
jwalczak@isp-usa.com
Heinz Steinhauser  
Vice President Special Projects  
hsteinhauser@isp-usa.com
Emmanouil (Manolis) Vlahos  
Senior Vice President Technical Operations  
evlahos@isp-usa.com

Alan Freedman  
Vice President Technical Operations  
afreedman@isp-usa.com
Nick Inglis  
Senior Vice President Marine Operations  
inglis@isp-usa.com
Gary Kerr  
Vice President Marine Operations  
gkerr@isp-usa.com

Fleet
Akademik Ioffe  
Akademik Sergey Vavilov  
Bahamas Celebration  
Clipper Odyssey  
Corinthian II  
Freewinds  
Gemini  
Kapitan Khlebnikov  
Ocean Atlantic  
Ocean Diamond  
Ocean Nova  
Ocean Pearl  
Quest  
Rembrandt  
Sea Adventurer  
Sea Discoverer  
Sea Spirit  
Sea Voyager  
Sound of Music  
Warrior Spirit
KfW IPEX-Bank, Maritime Industries is one of the world’s leading ship financiers and among the world’s top ten. The core of Maritime Industries’ business is the financing of maritime vessels with European technology. The bulk of the projects is realised in close cooperation with German and European shipyards. Thus, KfW IPEX-Bank has been promoting family-owned enterprises and listed companies in the shipbuilding and marine equipment manufacturing industry.

An European consortium of banks led by KfW IPEX-Bank is providing financing for cruise ships built by Meyer Werft in Papenburg ordered by Norwegian Cruise Line (NCL).

Contacts Carsten Wiebers
Global Head of Maritime Industries

Kristina Cruises has bought the company's new flagship Kristina Katarina – originally named Konstantin Simonov – in 2009. After a major refit the vessel entered service in August 2010. The current cruising areas of Kristina Katarina are the Northern Seas, Western Europe, the Mediterranean and the Caribbean Sea.

Contacts Mikko Partanen
Chief Executive Officer, Captain

Fleet Kristina Katarina
Lindblad Expeditions
96 Morton Street
New York, NY 10014
USA

Telephone  +1 212 765 7740
URL www.expedition.com

The multifaceted strategic alliance that Lindblad Expeditions has with the National Geographic Society (NGS), enables Lindblad travellers to participate actively in the world of natural and cultural history.

Contact Sven-Olof Lindblad
Founder and President

Fleet
National Geographic Endeavour
National Geographic Explorer

Louis Cruises
150 A Franklin Roosevelt & Omonia Avenue
3045 Limassol
Cyprus, Europe

Telephone  +357 255 70 000
Facsimile  +357 255 73 320
E-Mail squad@louiscruises.com
URL www.louiscruises.com

Louis Cruises is a subsidiary of Louis plc and member of the Louis Group, the leading tourism group in the Eastern Mediterranean, founded in 1935 by the late Louis Loizou, known as the father of Cyprus tourism.

Louis Cruises was officially established in 1986 when Princesa Marissa was purchased. The Louis Cruise fleet consists of older second – or third – hand ships.

Contacts Costakis Loizou
Executive Chairman
Kyriakos (Kerry) Anastasiadis
Chief Executive Officer

Fleet
Calypso
Coral
Louis Cristal
Louis Olympia
Orient Queen
Thomson Majesty
Thomson Spirit

Kerry was raised in South Africa where he studied at the University of Witwatersrand and obtained a postgraduate title in Market Analysis and Advertising. He has worked as General Manager, CEO and President for large multinational companies like Coca Cola, Procter & Gamble, Polaroid, and others in Italy, China, the United Kingdom, the United Arab Emirates and Greece.
LÜFTNER CRUISES
Dr. W. Lueftner Reisen – Lueftner Cruises
Amraser See Strasse 56
6020 Innsbruck
Austria, Europe

Telephone + 43 512 365781
Facsimile + 43 512 365781 6
E-Mail lueftner@lueftner-cruises.com
URL www.lueftner-cruises.com

Lueftner-Cruises ranks among the leading organisers of river cruises on European waterways. Founded more than 30 years ago, the company currently owns and operates 10 ships and offers exclusive river cruises on Europe’s most picturesque waterways – along Dutch and Belgian rivers, the French Rhône and Saône and up and down the Rhine, Main, Moselle and Danube.

Contacts
Martina Lüftner
Founder and Owner

Fleet
AMADEUS
AMADEUS Brilliant
AMADEUS Elegant
AMADEUS Diamond
AMADEUS Princess
AMADEUS Royal
AMADEUS Silver (2013)
AMADEUS Symphony
AMADEUS Classic
AMADEUS Rhapsody

Wolfgang Lüftner
Founder and Owner
Majestic International Cruises
4 Zissimopoulou Street
16674 Glyfada, Athens
Greece

Telephone + 30 210 8912 600 URL www.majesticcruises.gr
Facsimile + 30 210 8912 615

Majestic International Cruises was formed in the late 1980s by a group engaged both in commercial and cruise shipping. The purpose was the establishment of a cruise line with medium sized cruise vessels that would offer the potential long-term charters, at a 3+ to 4 star quality level together with management and operational services of comparable high standards. As part of the Kollakis Group, the cruise ship managers have access not only to the technical expertise that may be required but also to insurance, financing and legal matters.

Contacts
Michael Lambros
Managing Director
Costa P. Zalacosta
Executive
Theodore Kontes
Executive

Fleet
Ocean Countess
Ocean Majesty

Mano Maritime Ltd.
Halonot Hacity,
2 Pal-Yam Blvd.
Haifa 33031
Israel

Telephone + 972 4 860 66 77 E-Mail main@mano.co.il
Facsimile + 972 4 866 16 66 URL www.mano.co.il

Mano Holdings is one of the most important conglomerates in the Israeli economy. The Group, which includes Mano Maritime and Mano Holidays among others, provides a wide range of services in the international maritime transportation sector. It is Israel’s largest cruise company and operates Israel’s largest cruise line.

Contacts
Moshe Mano
President & Group Chairman
Moran Mano
Board Member, Business Development

Dubi Ganor
Ships Management Manager
Fleet
Golden Iris
Royal Iris
MSC Mediterranen Shipping Company, S.A.

Headquarters
12-14, Chemin Rieu
1208 Geneva
Switzerland, Europe

Telephone + 41 22 703 8888
Facsimile + 41 22 703 8787
E-Mail info@mscgva.ch
URL www.mscgva.ch

Mediterranean Shipping Company was established in 1970 as a private company by Captain Gianluigi Aponte when he bought his first ship Patricia and began sea trade to Africa. The company rapidly expanded from a small conventional ship operator to one of the leading global shipping lines of the world. The growth of Mediterranen Shipping Company is claimed to be fully organic and not through mergers and acquisitions. MSC is the largest shipping line in terms of container vessels capacity. At present, MSC operates 426 vessels, offering a capacity of 2,092,000 TEU.

Contacts
Gianluigi Aponte
President and Owner
Alexa Aponte-Vago
Vice-President
MSC Cruises / MSC Crociere
Via A. Depretis, 31
80133 Napoli
Italy, Europe

Telephone  + 39 081794 2111
Facsimile  + 39 081 794 2400
URL www.msccruises.com
www.msccrociere.it

MSC Cruises is a division of Mediterranean Shipping Company S.A. which acquired Flotta Lauro in 1989 and renamed it StarLauro Cruises. The company name was changed to MSC Cruises in 1995. MSC Cruises has rapidly grown since then and is the fourth largest cruise operator in the world today. The company seems to have almost “come out of nowhere", it operates the youngest cruise liner fleet in the world, with only one ship being built prior to 2000. One of the many innovations MSC has applied on board their ships is „MSC Yacht Club“. MSC keeps faith to their partners. Almost all ships were built in St. Nazaire, the classification society is Bureau Veritas and the lead interior architect and designer is De Jorio Design, Italy. MSC Cruises has marked construction of the MSC Preziosa in October 2012 by laying two commemorative coins in a traditional ceremony at the STX Europe shipyard in St. Nazaire, France. The MSC Preziosa has called a lot of attention of cruise ship experts because of its previous life as Hannibal Gaddafi’s big toy. The original order for „The Phoenician“ was launched by the Gaddafi family, where one of the extraordinary features included a gigantic tank which was supposed to house Hannibal Gaddafi’s sharks. The current works are focusing on converting the vessel into an MSC ship. A job not that complicated as the contract was based on the blueprints of the MSC Fantasia. When completed the vessel will be able to hold 4.345 passengers, making it one of the biggest ships ever to sail in the MSC fleet.

Contacts
Gianluigi Aponte, Captain
President and Owner

Pierfrancesco Vago*
Chief Executive Officer

Domenico Pellegrino, Managing Director

Emilio La Scala
General Manager Technical Department

Daniela Picco
On board Marketing Manager

* Italian born, Pierfrancesco Vago, began his career in the family business Franco Vago S.p.A., one of the leading Italian transport companies with affiliates all over the world. Pierfrancesco Vago is the son-in-law of the founder of MSC, Captain Gianluigi Aponte. On 1 April 2010 he was appointed Vice Chairman of the European Cruise Council, the leading industry association in Europe.

MSC Cruises (USA) Inc.
6750 N.Andrews Ave, Suite 100
Fort Lauderdale, FL 33309
USA

Telephone  + 1 954 772 6262
Facsimile  + 1 908 605 2600
URL www.mscruiseusa.com

Contacts
Richard Sasso
President and Chief Executive Officer
Nicola Gargiulo
Executive Vice President

MSC Magnifica
MSC Melody
MSC Musica
MSC Opera
MSC Orchestra

MSC Armonia
MSC Fantasia
MSC Lirica

MSC Poesia
MSC Sinfonia
MSC Splendida
National Geographic Expeditions
1145 17th Street NW
Washington, DC 20036
USA

URL www.nationalgeographicexpeditions.com

see Lindblad Expeditions

Norwegian Coastal Voyage

see Hurtigruten
the office in New York appears to be closed
Norwegian Cruise Line was founded in 1966 by Knut Kloster a Norwegian ship owner and Ted Arison with just one 830-ton ship – the *Sunward*– offering low-cost Caribbean cruises under the name Norwegian Caribbean Line. Knut Kloster was a visionary and creative genius. He was responsible for many of the cruise innovations that have now become standard through the industry. He transformed the ship as a means of transportation into a destination. Two extremely strong characters like Knut Kloster and Ted Arison could not stay at the helm of the company for a long time. After a heavy dispute, Ted Arison left the company in 1972 and founded Carnival Cruise Line.

NCL made headlines with the acquisition of the liner France in 1979. After extensive conversion work at the cost of more than USD 100 millions the ship was renamed *Norway*. Her succes paved the way for a new era of giant cruise ships. NCL was acquired by Star Cruises, subsidiary of Malaysia-based investment holding Genting Group, in 2000. The Genting Group had 26 years of experience in developing, operating and marketing casinos and integrated resorts in different parts of the world.

In 2002, NCL purchased the half-completed hull of the first Project America ship, at the time under construction at Ingalls Shipbuilding in Pascagoula, Mississippi, USA, which was towed to Germany to be completed at the Lloyd Werft in Bremerhaven. Subsequently NCL acquired the right to move two ships built entirely outside the United States under the US flag, making it possible to start a US-flagged operation under the brand name NCL America.

In 2007, Star Cruises took the market by surprise when it sold 50% of NCL for USD 1 billion to US-based Apollo Management – then owners of Oceania Cruises – in order to strengthen NCL's financial position.

NCL was the first cruise brand to sail from Miami in 1966. NCL is headquartered in Miami with affiliates in London and Wiesbaden, and – in order to strengthen the long lasting relationship with the „Cruise Capital of the World“ – beginning in the spring of 2014, *Norwegian Getaway* will be homeported in Miami year-round, sailing the Eastern Caribbean.

Contacts

The NCL Leadership Team

Kevin Sheehan
President and CEO

Wendy Beck
Chief Financial Officer and Executive Vice President

Andrew (Andy) Stuart
Executive Vice President
Global Sales and Passenger Services

Bob Becker
Senior Vice President
Consumer Research

George Chesney
Senior Vice President
Human Resources

Vincent Cirel
Senior Vice President & Chief Information Officer

Daniel Farkas
Senior Vice President & General Counsel

Howard Flanders
Senior Vice President of Finance and Treasurer
Michael Flesch
Senior Vice President
Hotel Operations

Crane Gladding
Senior Vice President
Revenue Management & Passenger Services

Minas Myrtidis
Captain, Vice President Fleet Regulatory Compliance & Corporate Environmental

Maria Miller
Senior Vice President Marketing

Camille Olivere
Senior Vice President Sales

Jeffrey L. Parns
Director of Architectural Design Coordinator SMC-Tillberg
jparns@ncl.com

Captain Svein Sleipnes
Senior Vice President
Marine Operations

David Sprechman
Senior Vice President & Chief Accounting Officer

Brian W. Swensen
Senior Vice President
Technical Operations and Refurbishment

NCL
Norwegian Dawn
Norwegian Epic
Norwegian Gem
Norwegian Jade
Norwegian Jewel
Norwegian Pearl
Norwegian Sky (ex Pride of Aloha)
Norwegian Spirit (ex SuperStar Leo)
Norwegian Star (ex SuperStar Libra)
Norwegian Sun

NCL America
Pride of America

Transfers from NCL
Norwegian Dream (will be transferred to Star Cruises in 2013 – renamed Superstar Gemini)
Norwegian Wind (ex Windward, renamed SuperStar Aquarius)
Norwegian Majesty (ex Birka I, ex Royal Majesty, ex Louis Majesty)

Projects under construction
Norwegian Breakaway
Norwegian Getaway
Norwegian Breakaway plus I
Norwegian Breakaway plus II

Norwegian Cruise Line
NCL Site Office
c/o Meyer Werft GmbH
Industriegebiet Sud
26871 Papenburg
Germany, Europe

Telephone +49 4961 81 6901
Facsimile +49 4961 81 6910

Contact Mats Kuitunen, Naval Architect
mkuitunen@ncl.com
NYK Group
NYK Line
3-2, Marunouchi 2 Chome,
Chiyoda-Ku,
Tokyo, 100-0005
Japan

Telephone  + 81 3 3284 5151  URL  www.nyk.com

NYK Line is Japan’s largest shipping company and a global market leader in transportation, logistics, and supply chain management. It is a core Mitsubishi company. Even if the company has been badly affected by the global recession, the NYK Group is still operating close to 800 major ocean vessels and employs more than 50,000 individuals worldwide.

Contact  Yasumi Kudo
President

NYK CRUISES CO., LTD
Asuka Cruise
Head Office
The Landmark Tower Yokohama
2-1, Minatomirai 2-chome, Nishi-ku
Yokohama, 220-8147
Japan

Facsimile  + 81 4 5640 5366  E-Mail  information@asukacruise.co.jp
URL  www.asukacruise.co.jp

Luxury cruise ship services are provided by two NYK Group companies – Crystal Cruises and NYK Cruises. NYK Cruises was founded in 1991.

Contacts  Shinji Imasaki
President
Fleet  Asuka II (ex Crystal Harmony)
Ocean Star Cruises, founded in 2010, is a cruise line brand, based in Mexico. This ill-fated cruise line purchased its first ship, Ocean Star Pacific, in December 2010 from Louis Cruises to sail the waters of the Mexican Riviera. The vessel underwent a multimillion refit in March 2011 at the AMK yard in Curacao. On its first voyage, the ship lost power because of a fire in the engine room and went adrift with 748 passengers on board six miles off Huatulco, Mexico, on April 15, 2011, just five months after Carnival Splendor.

Both vessels were flying the flag of Panama. Both operators were fortunate that the weather conditions were favourable and aid was nearby. What a coincidence! The generators could not be started again and Ocean Star Pacific – like Carnival Splendor – was lying dead in the sea for hours! Another near miss disaster!

Ocean Star no longer operates cruise ships.

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<tr>
<th>Fleet</th>
<th>Ocean Star Pacific (ex Nordic Prince)</th>
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URL www.oceanstar.com.mx
Oceania Cruises was founded in 2002 by luxury cruise industry veterans Joe Watters and Frank Del Rio, the latter being the former vice president of Renaissance Cruises. The founding management team included industry veterans Bob Binder, Robin Lindsay, James Rodriguez, Jeff Drew and Howard Sherman. The company chartered the former Renaissance Cruises ship *R Two* from Cruiseinvest and renamed her *Insignia* in October 2002. In April 2003 the *Insignia* was chartered to the French travel agency TRM for three months, during which Oceania Cruises operated no vessels. On 15 June 2003 Oceania Cruises re-commenced service with two ships: the *Insignia* was renamed *Regatta* and a new ship (*R One*, a sister ship of the *Insignia / Regatta*, also chartered from Cruiseinvest) entered service as the new *Insignia*.

In November 2005, a third R-class ship entered service for Oceania Cruises when the company chartered the *R Five* from Cruiseinvest and renamed her *Nautica*. At the naming ceremony of the *Nautica*, Frank del Rio announced the plan of adding a fourth ship, *Marina*, to the Oceania Cruises fleet in July 2007. This however did not come to pass. In February 2007, the majority of Oceania Cruises’ stock were sold to the New York-based Apollo Management. The following month Oceania made a memorandum agreement with the Fincantieri shipyard in Italy to construct two new 1,260-passenger ships. The contract was finalised in June 2007, with delivery dates for the new Oceania Class ships set for January 2011 and July 2011. The contract also included an option for a third vessel of the same type that could have been delivered in May 2012, but Oceania declined the option.

Oceania Cruises is owned by Prestige Cruise Holding. PCH was formed in 2007 to manage select assets – Oceania Cruises and Regent Seven Seas Cruises – in Apollo Management’s cruise investment portfolio and is the market leader in the upper premium and luxury segments of the cruise industry.

Contacts

Frank del Rio  
Chairman & Chief Executive Officer, Prestige Cruise Holding

Kunal S. Kamlani  
President & Chief Operating Officer, Prestige Cruise Holding

Robin Lindsay  
Executive Vice President of Vessel Operation

Bob Binder  
Vice Chairman, Prestige Cruise Holdings

Bob Binder was responsible for the outfitting and delivery of Oceania’s new cruise ship *Riviera*.

Jason Montague  
Executive Vice President & Chief Financial Officer

In February 2007, the majority of Oceania Cruises’ stock were sold to the New York-based Apollo Management. The following month Oceania made a memorandum agreement with the Fincantieri shipyard in Italy to construct two new 1,260-passenger ships. The contract was finalised in June 2007, with delivery dates for the new Oceania Class ships set for January 2011 and July 2011. The contract also included an option for a third vessel of the same type that could have been delivered in May 2012, but Oceania declined the option.

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Robin Lindsay oversees all marine, technical and hotel operations for Oceania Cruises’ fleet. He was instrumental in the extensive refurbishment and launch of *Regatta*, *Insignia*, and *Nautica* and the development of the new ships *Marina* and *Riviera*. Lindsay has a vast amount of experience in the luxury cruise arena. Prior to joining Oceania Cruises in 2003, he was senior vice president at Silversea Cruises and prior to that, served as vice president of operations at Radisson Seven Seas Cruises.

Fleet

<table>
<thead>
<tr>
<th>Insignia (ex R One)</th>
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<tr>
<td>Marina (entered service in January 2011)</td>
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<tr>
<td>Nautica (ex R Five)</td>
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<tr>
<td>Regatta (ex R Two)</td>
</tr>
<tr>
<td>Riviera (entered service in May 2012)</td>
</tr>
</tbody>
</table>
One Ocean Expeditions
38141 2nd Avenue
Squamish, British Columbia
Canada

Telephone + 1 604 390 4900  E-Mail shipops@oneoceanexpeditions.com
URL www.oneoceanexpeditions.com

One Ocean Expeditions is a small-ship polar cruise company that offers nature-based Arctic and Antarctic holidays to remote destinations.

Contacts
Andrew Prossin
Founder and Managing Director
Aaron Lawton
Operations Director
Catherine Lawton
Director
Reinond Daniels
Sales Manager

Fleet
Akademik Loffe / One Ocean Navigator
Akademik Sergey Vavilov / One Ocean Voyager

Orion Expeditions
Level 2, 8 West Street
North Sydney N.S.W. 2060
Australia

Telephone + 61 2 9033 8700  E-Mail info@orionexpeditions.com
Facsimile + 612 9033 8799  URL www.orionexpeditions.com

Orion Expeditions was founded by Australian Sarina Bratton in early 2004 and began cruising operations in March 2005. Australia-based expedition cruise ship Orion I, constructed by Cassens shipyard in Germany, is the epitome of luxury and elegance. She is more a mega-yacht than a cruise ship and her guests are few, all cared for in 5-star comfort. Orion II has joined Orion Expedition Cruises in 2012 previously sailing as Clelia II and was operated by New York-based Travel Dynamics International. Originally the vessel was built for Renaissance Cruises as one in a series of six. On May 20, 2008 Sarina Bratton, founder and Managing Director of Orion Expedition Cruises announced the purchase of the company by KSL Capital Partners, a private equity company in the USA. Following several unsolicited approaches to purchase Orion Expedition Cruises, the then current shareholders agreed to an offer from KSL Capital Partners, a Denver based private equity company specialising in high end travel and leisure enterprises.

Contact
Sarina Bratton
Managing Director

Fleet
Orion I
Orion II
After former Delphin Kreuzfahrten went into receivership in 2010, the cruise ship Delphin was laid up, refurbished at Victor Lenac in Croatia and finally acquired by Indian investors Pradeep Agrawal and Yogesh Gupta and their company Visual Cruises Put Ltd. based in Mauritius in 2011.

Passat Kreuzfahrten, by the way, partly owned by Visual Cruises Put Ltd., will be operating the Delphin which will be chartered during the summer months and the Australian “arm” of CIC Classic International Australia will charter the ship during the winter time. Delphin will replace Athena, which was under arrest in Marseilles almost two years for failure to pay crew wages and fuel costs.

The owners of Athena and the five other ship owners of the CIC Group as well as their bankers and financiers in Greece and Portugal are pretending to restructure the group, but this involves not only the five ship owning companies, but 22 companies that provide management, crewing and technical support. An unsolvable task – most certainly it is even desired!

Contacts
Andreas Hey
Managing Director
son of former owner of Delphin Cruises
Heinz-Herbert Hey
Yogesh Gupta
Managing Director
Klaus Ebner
Executive

Fleet
Delphin
Paul Gauguin Cruises, which has been managed by Regent Seven Seas since its debut, has had numerous owners since its launch in 1997. The first to own it was French firm Société Services et Transport. Boston-based Grand Circle and Vantage Deluxe World Travel (the owners of the two companies are brothers) jointly acquired Paul Gaugin in 2004. Soon after that, Vantage Deluxe World Travel took sole ownership of the vessel. Pacific Beachcomber is the current owner.

Contacts
Diane Moore
President
A seasoned veteran of the cruise industry, Diane Moore brings more than 30 years of cruise experience to her role with Paul Gauguin Cruises. She began her career as a board member of Royal Cruise Line, then run by her father, Richard Revnes. In 1996 she joined forces with HAL Holland America Line. After four years she joined the luxury cruise line Crystal Cruises in Los Angeles as Senior Vice President of guest services. In 2005, she joined Windstar Cruises as Vice President of Sales & Marketing and continued to further her experience in the cruise industry for five years as President of the cruise company. Diane joined Paul Gauguin as Executive Vice President during summer 2010 and was quickly promoted to President. She authorized Tillberg Design from Sweden to oversee the USD 7 million renovation of Paul Gauguin in January 2012.

Richard Bailey
Chairman and Chief Executive Officer
Paul Gauguin Cruises is owned by Pacific Beachcomber, under the leadership of entrepreneur Richard Bailey, who serves as chairman and CEO of the cruise line. Bailey, an American, has been living in Tahiti since the mid-1980s. Pacific Beachcomber is a major player in hotels in French Polynesia.

Donna Kurtz
Director
Primary Contact

Fleet
Paul Gauguin
Tere Moana (ex Le Levant)
Peninsular and Oriental P&O Cruises can trace its history back some 170 years. The company was transporting passengers, goods and mail to the Iberian Peninsula and primarily emigrants to Asia and Australia. Therefore the word Oriental was added to the company’s name. Since 2003, P&O is part of Carnival UK. The company concentrates on the British market and the line caters to British tastes and British lifestyle.

Contacts: David Dingle, Managing Director
Contact: Carol Marlow, Managing Director
Fleet: Adonia (ex Royal Princess), Arcadia, Aurora, Azura, Oceana, Oriana, Ventura

P&O Cruises has been cruising from Australia for more than 80 years, starting with the mail ship, TSS Strathaird in 1932 when she took passengers on a cruise from Brisbane to Norfolk Island. P&O Cruises now has four ships based in Australia and with one ship regularly deployed to New Zealand for several months of the year.

Contact: Ann Sherry, Asset Owner
Fleet: Pacific Dawn, Pacific Jewel, Pacific Pearl, Pacific Sun
Once upon a time, the American Cruise Lines (ACL) was set to launch a luxury cruise company – Pearl Seas Cruises. But the cruise line never materialized apart from serious deficiencies because the ship was not completed in compliance with US Coast Guard regulations. During and after construction of the Pearl Mist, Irving Shipbuilding and Pearl Seas Cruises repeatedly disagreed about the terms of the contract. In October 2010, Pearl Seas Cruises refused to take delivery of the Pearl Mist, completed in 2009 by Halifax Shipyards a subsidiary of Irving Shipbuilding and since then laid up at Shelbourn ship repair.

Fleet    Pearl Mist

Phoenix Reisen is a Germany-based travel agency that also operates a fleet of chartered third and fourth hand cruise ships. The company first entered the cruise ship business in 1988 with SS Maxim Gorkiy from what was then the Soviet Union.

Contacts    Fleet
Johannes Zurnieden    Albatros (ex Royal Viking Sea, ex Royal Odyssey, ex Norwegian Star, ex Crown)
Managing Director    Amadea (ex Asuka)
Benjamin Krumpen    Artania (ex Royal Princess, ex Artemis)
Managing Director    presently refurbished in Marseille,
Joerg Kramer    operational end of December 2012
Managing Director
After a major conversion and refit at Enti Bacini in Genoa under its new name Hamburg, Plantours has been operating the former Hapag Lloyd cruise ship Columbus since 2012.

Premicon AG is a German financial services provider that has been setting-up closed-end, equity-based, funds. The majority of Premicon owned and financed vessels is chartered to river cruise operators. But the ship financing market is terribly shaken by high fuel prices, overcapacities and shrinking profits. When German tour operator Transocean Tours went bankrupt in 2009, Premicon acquired the leftovers, renamed the company Transocean Kreuzfahrten and launched a restructuring programme.
Prestige Cruise Holdings PCH
8300 NW 33rd Street
Suite 308
Miami, FL 33122
USA
Telephone  +1 305 514 2300  URL  www.oceaniacruises.com

Prestige Cruise Holdings PCH is the parent company of Oceania Cruises and Regent Seven Seas Cruises. PCH manages select assets in Apollo Management’s cruise investment portfolio and is led by Chairman and CEO Frank Del Rio and President and COO Kunal S. Kamlani. PCH is one of the market leaders in the upper-premium and luxury segments of the cruise industry with over 6,400 berths.

Contacts
Frank Del Rio
Chairman and Chief Executive Officer

Kunal S. Kamlani
President
Princess Cruises
Corporate Headquarters
2844 Avenue Rockefeller
Santa Clarita, CA 91355
USA

Telephone  + 1 661 753 0000  URL  www.princess.com
Facsimile  + 1 661 753 1535
+ 1 661 284 4747

Princess Cruises is a British-American owned cruise line, based in Santa Clarita, California. The company became well known by the TV series „The Love Boat“ in which two of its ships, the Island Princess and the Pacific Princess were featured. Princess has done a fantastic job in disseminating and enhancing the idea of cruising among all demographic groups in the US and abroad.

Princess Cruises began in 1965, when founder Stanley McDonald chartered Canadian Pacific Limited’s Alaska cruise ship Princess Patricia for Mexican Riviera cruises. Princess Cruise Lines were acquired by Britain’s Peninsular & Oriental Steam Navigation in 1974. In October 2000, the then P&O demerged its passenger division to form an independent company, P&O Princess Cruises. The company subsequently merged with Carnival Corporation on April 17, 2003, to form the world’s largest cruise operating company in a deal worth USD 5.4 billion. As a result of the merger, Carnival Corporation and P&O Princess were integrated to form Carnival Corporation & plc, with a portfolio of eleven cruise ship brands. It is a dual listed company, registered in both the United States and the United Kingdom.

Contacts
Alan B. Buckelew  President and Chief Executive Officer
Dean Brown, Executive Vice President
Rai Caluori, Executive Vice President
Fleet Operations
Stuart Hawkins
Vice President Newbuilding
Teresa Anderson
Vice President Interior Design
Mario Siebaldi
Vice President Hotel Services
John Gunner, Senior Vice President
Anthony Kaufman, Senior Vice President
Commercial Affairs
Gilberto Vinci, Chief Technical Officer
Steve Storey
Project Manager Grand Princess

Fleet
Caribbean Princess
Coral Princess
Crown Princess
Dawn Princess
Diamond Princess
Emerald Princess
Grand Princess
Golden Princess
Island Princess
Ocean Princess
Pacific Princess
Royal Princess (2013)
Ruby Princess
Sapphire Princess
Sea Princess
Star Princess
Sun Princess

Princess Cruises
c/o Carnival UK
Carnival House, 100 Harbour Parade
Southampton, SO15 1ST
United Kingdom, Europe

Facsimile  + 44 238 065 7360  URL  www.princess.com
Pullmantur Cruises headquartered in Madrid, is the largest Spain-based cruise line. The company has become a synonym for frequent changes of their ships’ appearances and names, company logos included. Both Pullmantur and CDF Croisiers de France are Royal Caribbean International brands since 2006.

NYSE-listed Royal Caribbean on February 4, 2013 booked a huge non-cash quarterly loss after opting to write down the book value of its Spanish brand Pullmantur. The world’s second largest cruise owner reported a net loss of USD 392.8 million for the fourth quarter of 2012 versus a net income of USD 36.6 million in the fourth quarter 2011.

Booking volumes and pricing are down substantially in Spain due to the impact of additional austerity measures there, the lingering impact of the Costa Concordia tragedy and other factors.

Royal Caribbean Chairman and Chief Executive Richard Fain underscored: “While it is appropriate that we record this impairment charge now, we remain confident in and committed to the Pullmantur brand”.

Contacts Barbier Gonzalo Chico President and Chief Executive Officer Carlos Pedercini Vice President Marine Operations Eric Davaille Vice President Hotel Operations

Fleet  
Empress (ex Empress of the Seas)  
Horizon (ex Celebrity Horizon) will be transferred to CDF Croisiers de France in 2012  
Monarch April 2013 (ex Monarch of the Seas)  
Sovereign (ex Sovereign of the Seas)  
Zenith (ex Celebrity Zenith)
Quail Cruises was operating the famous “Love Boat” – *Pacific Princess* (ex *Sea Venture*) in 2008 when they chartered the vessel from CVC Cruise Value Center a cruise retailer founded and managed by two brothers – Richard and Ronald Smith. CVC pretty soon ran in financial troubles. CVC processed payments 90 to 120 days in advance and did not pay the cruise line until the final deadline. Several million dollars in final payments were not forwarded to the cruise lines. The other two ships *Gemini* and *Ocean Pearl* were operating under charters by International Shipping Partners (ISP) until Quail Cruises “ceased operations temporarily” during 2009 when *Pacific* was seized. It is highly unlikely that this Spanish-based line will rise from the ashes again.

**Contacts**

- Javier Gomez-Navarro  
  President
- Alfonso Lopez  
  Vice Executive President
- Malik Alkarea  
  Director
- Fernando Mayordomo  
  Commercial Director
- Jose Calleja  
  Director Quail Tours
- Manuel Martin  
  Sales Manager
- Alvaro Garcia  
  Operations Manager

**Fleet**

- *Pacific Princess* (ex *Sea Venture*) was seized and is now up for sale
- *Gemini* (ex *Crown Jewel*, ex *Superstar Gemini*)
- *Ocean Pearl* (ex *Song of Norway*, *Sun-dream*, *Dream Princess*, *Dream*, *Clipper Pearl*, *Clipper Pacific*, *Festival*)
Quark Expeditions has been operating expedition cruises on chartered ships since 1991 to both – the North and South polar regions. The company was founded by Lars Wikander and Michael McDowell. On May 1, 2007 Quark Expeditions became part of the UK-based TUI Travel plc Group of Companies. The company was the first to transit the Northeast Passage with commercial passengers. The first to take travelers to the farthest South latitude of Antarctica and the first to circumnavigate the Antarctic continent with guests.

Quark wants to have a fleet of three new vessels, each with the capability to cater to about 200 passengers that will meet the requirements of the Polar Code being developed by the International Maritime Organisation IMO.

Contact: Hans Lagerweij  
President and Chief Executive Officer

Fleet:
Ocean Diamond
Sea Adventurer
Sea Spirit
Regent Seven Seas Cruises RSSC is one of the world’s most luxury cruise lines, formerly known as Radisson Seven Seas Cruises, headquartered in Miami, Florida. Apollo Management, the investment group, purchased Regent Seven Seas Cruises from Carlson Cos. for $1 billion USD, in February 2008. Apollo Investments also own Oceania Cruises and 50 per cent of Norwegian Cruise Line. Prestige Cruise Holdings PCH is the parent company of Oceania Cruises and Regent Seven Seas Cruises. PCH manages select assets in Apollo Management’s cruise investment portfolio and is led by Chairman and CEO Frank Del Rio and President and COO Kunal S. Kamlani. PCH is one of the market leaders in the upper-premium and luxury segments of the cruise industry with over 6,400 berths. Rumours of a new Regent ship have been circulating for years but gained particular momentum in 2011, when Frank Del Rio admitted he had been thinking about expanding the three-ship-fleet. If it comes to a firm contract, it is likely that T. Mariotti, Italy will build the new vessel. Effective January 31, 2013, cruise industry veteran Mark Conroy stepped down as President of Regent Seven Seas Cruises RSSC and shifted to a new strategic role as executive advisor to Prestige Cruise Holding PCH, parent company of both Regent Seven Seas Cruises and Oceania Cruises.

End of an era

With Mark Conroy stepping down as President of Regent Seven Seas Cruises at the End of January 2013, Prestige Cruise Holdings PCH President and Chief Operating Officer Kunal Kamlani will assume the RSSC presidency in addition to serving as President of sister brand Oceania Cruises. Conroy has helmed the line since its start as Diamond Cruise with one ship, Radisson Diamond, more than two decades ago. He will assist Del Rio and Kamlani as Executive Advisor.

Contacts

Frank Del Rio
Chairman and Chief Executive Officer
Kunal S. Kamlani
President and Chief Operational Officer
Randall Soy
Senior Vice President Marketing and Sales
Marc Conroy
Executive Advisor
former President of RSSC

Fleet

Seven Seas Mariner
Seven Seas Navigator
Seven Seas Voyager
The World of ResidenSea project was under the leadership of Knut Kloster Jun., his family and several recognized names in the cruise industry. The Kloster family started Norwegian Cruise Line in 1966 together with Ted Arison and Knut Kloster Jun. who has served as chairman of both – Royal Cruise Line and Norwegian Cruise Line. The marine architects on the project have designed luxury cruise ships like *Seabourn Pride*, *Seabourn Spirit*, *Silver Cloud*, *Silver Wind*, *Sea Goddess I & II*, and *Royal Viking*.

The hull of *The World* was built in Landskrona by Öresundsvarvet, Sweden and it was then towed to Fosen Mekaniske Verksted in Rissa, Norway, for completion. *The World* was launched in 2002, and managed by Silversea Cruises Ltd. In October 2003, the residents purchased the ship. Since then the company is managed by ResidenSea, Miramar, Florida. ResidenSea is responsible for operations and administration of the ship, including hiring hundreds of employees. The residents, through their elected board of directors and a network of committees, provide guidance to the management of the ship’s itinerary, finances and lifestyle. The owners in fact have become a community. Many of the high dollar paying owners bought their shares of the ship as they believed the security will be better than that on regular cruise ships. This turned out not to be true and there were repeatedly social tensions because short timers often were tempted to take too much advantage of the free alcoholic drinks.

*The World* is the largest privately owned residential yacht. It is not so much a liner as an array of floating apartments that sails around the world in pursuit of fair weather, special international events, natural attractions and spiritual experiences. Too often changing management is an indication for turbulences in a company. The first President and Chief Executive Officer was Fredy M. Dellis. On July 20, 2009 Thomas McAlpin an industry veteran with more than 20 years of domestic and international experience in ship management and operations was appointed President and Chief Executive Officer. Only three years later, ResidenSea Ltd. announced that Robert Riley had been appointed as President and Chief Executive Officer.

No doubt, the project “*The World*”, a concept of residences at sea, is experiencing serious problems.

While a typical cruise ship of that size easily can carry 1500 passengers, this ship accommodates an average of close to 300 guests. Annual maintenance, fuel and shore side energy costs have been exploding, not to mention new environmental regulations, the demand for condos stalls and disputes between owners of condos and tourists escalate while costs for unsold suites can no longer be covered.

Knut Kloster’s Jr. utopian dream is endangered to slip into a financial disaster.

<table>
<thead>
<tr>
<th>Contacts</th>
<th>Fleet</th>
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<tbody>
<tr>
<td>Robert Riley</td>
<td>The World</td>
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<tr>
<td>President and Chief Executive Officer</td>
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<td>John Schneider</td>
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<tr>
<td>Overall Management</td>
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<tr>
<td>Eric Bedhe</td>
<td>Captain</td>
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</table>
River Advice was founded by Robert Straubhaar in 1999. The company became operational in 2004 after Robert Straubhaar and Robert Heijlands decided to give up their respective management positions with two leading river cruise companies in order to offer their long-time experience and expertise to all players in the world-wide river cruise market.
Royal Caribbean International RCI is a Norwegian and American cruise line brand based in Miami, Florida and owned by Royal Caribbean Cruises Ltd. With 22 ships in service, RCI controls a 17 per cent share of the world cruise market. All ships under the Royal Caribbean International brand have names ending on “of the Seas” since 1991. Sister brands are:

- Celebrity Cruises, since 1997
- Pullmantur Cruises, since 2006
- Azamara, since 2007
- CDF Croisieres de France, since 2008

Island Cruises was the brand name of a cruise line operated by Sunshine Cruises Limited, founded as a joint venture between Royal Caribbean Cruises and First Choice Travel plc. In 2008, Royal Caribbean sold its stake in the company to TUI. Island Escape was transferred to Thomson Cruises, and Island Star is now L’Horizon of CDF Croisieres de France. Royal Caribbean Cruise Line was established in 1968 by three Norwegian shipping lines:

- Anders Wilhelmsen
- I.M. Skauge
- Gotaas Larsen

A year later, Song of Norway Royal Caribbean Cruise Line’s first ship, was put into service, followed by Nordic Prince in 1971 and Sun Viking in 1972. In 1988 Royal Caribbean and Admiral Cruises merged. Anders Wilhelmsen gained full ownership and entered into a joint venture ownership with the Pritzker family (owners of the Hyatt hotel chain), and the Ofer family from Israel and the UK (owners of one of the largest shipping lines in the world). After going public in 1993, Royal Caribbean Cruise Line changed its name to Royal Caribbean International, to reflect its global operation and itineraries. As the company grew, five classes of cruise ships were developed:

- The Sovereign Class
- The Voyager Class
- The Freedom Class
- The Project Sunshine Class
- The Vision Class
- The Radiance Class
- The Genesis (Oasis) Class

All these unique breeds of innovative cruise ships carry the handwriting of cruise gurus like Richard D. Fain, Harri U. Kulovaara and Kelly Gonzales. The second largest cruise line in the world has ordered a brand new class of ships, dubbed “Project Sunshine” at Meyer Werft in Germany. Plus an option for another two ships of the same class. Beginning of 2013, RCI confirmed that STX France was awarded the order for the third Oasis class cruise ship. The cruise industry in general and Royal Caribbean in particular is embracing the importance of interior design aboard its ships and the importance to remain chic is ever present. The new Sunshine Class is reflective of this new trend. Therefore a handful of spaces on the new Sunshine class ships will remain “white spaces” until the last moment so that Royal Caribbean can respond to the latest trends. Royal Caribbean has an in-house department that specializes in the design of new ships called “Fleet Design and Newbuild”. The design process involves the Operations, Marketing and Executive Steering Committee divisions of Royal Caribbean. The Executive Steering committee is made up of Adam Goldstein, Richard Fain and Harri Kulovaara.

**Hedge and mutual fund gurus that own RCCL**

- Chris Shumway of Shumway Capital Partners
- Eric Mindich of Eton Park Capital Management
- Steven Cohen of SAC Capital Advisors
- Jim Simons of Renaissance Technologies
- George Soros of Soros Fund Management
- Richard Aster Jr of Meridian Fund
- John Hussman of Hussman Econometrics Advisors

- James Barrow of Barrow, Hanley, Mewhinney & Strauss
- Pioneer Investments
- Murray Stahl of Horizon Asset Management
- Jeremy Grantham of GMO
- Columbia Wanger of Columbia Wanger Asset Management
- John Rogers of Ariel Capital Management
Contacts
Richard D. Fain
Chairman and Chief Executive Officer
Royal Caribbean Cruises Ltd.

Adam M. Goldstein
President and Chief Executive Officer
Royal Caribbean International

Brian J. Rice
Executive Vice President and Chief
Financial Officer,
Royal Caribbean Cruises Ltd.

Harri U. Kulovaara
President, Maritime
Royal Caribbean Cruises Ltd.

Lisa Bauer
Executive Vice President
Global Sales and Marketing
Royal Caribbean International

Bill Wright
Captain, Senior Vice President Marine
Operations

Vicki Freed
Senior Vice President
Sales, Trade Support and Service
Royal Caribbean International

Lisa Lutoff-Perlo
Executive Vice President
successor to Michael Bailey
Royal Caribbean International

John F. Tercek
Vice President Commercial & New
Business

Kevin Douglas
Vice President Technical Projects
Newbuildings

Michael Irving Jones
Vice President Supply Chain

Henry J. Pujol
Vice President and Controller
Royal Caribbean Cruises Ltd.

Frank Weber
Vice President
Food & Beverage Operations

Jason Liberty
Senior Vice President
Strategy and Finance

Jamie Sweeting
Vice President of Environmental
Stewardship and Global Chief
Environmental Officer

Christer Schoug
Senior Vice President
New Shipbuilding

Bradley H. Stein
Senior Vice President and General
Counsel, Royal Caribbean Cruises Ltd.

Kelly Gonzales
Associate Vice President
Design
Royal Caribbean Cruises Ltd.

Richard Pruitt
Associate Vice President
Corporate Environmental Compliance
and Maritime

Patrick Manuel
Director of Hotel Technology

Maria R. Del Busto
Global Chief Human Resources Officer
Vice President

Adam Sharp
RCCL Member CLIA

Henry Lopez
Assistant Vice President
Hotel, Food & Beverage Purchasing

Fleet

Adventure of the Seas
Allure of the Seas
Brilliance of the Seas
Enchantment of the Seas (will be trans-
ferred to Pullmantur in 2013)
Explorer of the Seas
Freedom of the Seas
Grandeur of the Seas
Independence of the Seas
Jewel of the Sea
Liberty of the Seas
Legend of the Seas
Majesty of the Seas
Mariner of the Seas
Monarch of the Seas (see Pullmantur)
Navigator of the Seas
Oasis of the Seas
Radiance of the Seas
Rhapsody of the Seas
Serenade of the Seas
Splendor of the Seas
Vision of the Seas
Voyager of the Seas
S-Group Capital Management
S-Group Travel Holding
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S-Group Capital Management (S-Group) is a private equity and venture capital company based in Moscow, Russia. S-Group manages financial assets of private investors headed by Alexei A. Mordashov, the majority shareholder and Chief Executive Officer of one of the world’s leading vertically integrated steel and mining conglomerates “Severstal” and “Severgroup”. The company is focused on growth opportunities in high-tech and consumer-orientated businesses like:

• Travel and Leisure
• Financial Services
• Nanotechnology and New Materials
• Biotechnology and Health
• Internet and Telecommunications

Mordashov’s investment company S-Group Travel Holding, Cyprus has increased its shareholding in TUI AG to 25.6 per cent in September 2011. TUI Russia and the CIS is a Joint Venture of the S-Group with the world’s leading Travel and Leisure company – TUI Travel PLC in the United Kingdom, created on April 15, 2009. It is an investment holding company focused on management of portfolio of tourism companies in Russia and the CIS. TUI Russia and the CIS owns 75% of the shares in the travel companies Mostravel (Russia), VKO (Russia) and Voyage Kiev (Ukraine). In March 2010 the joint venture of TUI and S-Group announced the launch of the TUI brand in Russia and the Ukraine. S-Group Capital Management currently manages its portfolio through three investment funds:

• S-Group Direct Investment (SGDI)
• S-Group Travel Holding (SGTH)
• S-Group Ventures (SGV)

Contacts
Vladimir Yakushev
Managing Partner

Aidar Gabidoullin
Partner
Financial and high-growth/high tech companies

Vitaly Belik
Director
Venture Investments

Alexander Yakushev
Director
Business Development and Portfolio Management

Maxim Shemetov
Vice-President
Travel and Leisure

Alexander Lakhov
General Counsel
SACE has completed its transformation into a market-oriented, customer-driven company, in 2010. In pursuing the belief that exports and investments abroad are the two sides of the same coin, SACE’s business model is focused on sustaining the growth and enhancing the competitiveness of Italian companies. SACE has been providing project financing for sectors of strategic importance for the Italian economy like infrastructure, renewable energy or shipbuilding.

Latest cruise ship building projects of Fincantieri were supported by the Italian government-sponsored programme Export Banca, a scheme set up by the Export Credit Agency SACE, with the funding coming from CDP Cassa Depositi e Prestiti. The Export Banca programme allows Fincantieri to come up with an enticing technical, commercial and financial package.

Contacts
- Giovanni Castellaneta
  Chairman
- Alessandro Castellano
  Chief Executive Officer
- Raoul Ascari
  Chief Operating Officer
Saga Group

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Saga Contact Centre
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Ramsgate, Kent CT12 5AE
United Kingdom, Europe

Telephone + 44 1 303 77 1111
URL www.saga.co.uk

Saga Group started operations of a holiday branch in 1996 by purchasing the Saga Rose. This ship was retired in 2010 and scrapped in China. She was replaced by Saga Pearl II. Saga Ruby was purchased from Cunard Line in 2005 and will retire in 2014. It is the last British-built cruise ship to retire. The CDF Croisieres de France vessel Blue de France has joined Saga Cruises in 2012 after a multi-million pound refit, named Saga Sapphire. In 2005, Saga formed the brand “Spirit of Adventure Cruises”.

Fleet
Quest of Adventure (ex Orange Melody)
Saga Ruby (ex Caronia, ex Vistafjord)
Saga Sapphire (Bleue de France)
Spirit of Adventure (ex Berlin)

Saga Holidays & Cruises Ltd.

Saga Holidays is a trading name of Acromas Holidays Ltd and Saga Shipping is a trading name of Acromas Shipping Ltd. Both companies are subsidiaries of Acromas Travel Ltd. All three companies are registered in England and Wales. Saga Cruises – Ocean Cruises and River Cruises – also known as Saga Holidays is a UK based cruise line, a division of Saga Group. Only passengers of 50 years of age or older are allowed on board Saga’s vessels as they are designed specifically for this demographic needs. The cruises are only available directly through Saga and not through travel agents. All of saga’s cruising holidays include insurance and cancellation cover.
Scylla AG
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4019 Basel
Switzerland, Europe

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Facsimile  + 41 61 638 81 80
URL        www.scylla.ch

Scylla operates a fleet of 15 larger river cruise vessels on European rivers.

Fleet

Alina
Aurelia
Saxonia
Swiss Corona
Swiss Crown
Swiss Diamond
Swiss Emerald
Swiss Gloria
Swiss Jewel
Swiss Pearl
Swiss Ruby
Swiss Sapphire
Swiss Tiara
Treasures
Vistaprima
The company has moved from Miami, FL to Seattle WA in 2011, joining sister brand Holland America Line HAL, as part of a reorganization plan. Pamela Conover has stepped down as Seabourn’s President and has been named CEO of SeaDream Yacht Club on January 2, 2013. Richard D. Meadows, who has held a number of executive positions at several Carnival Corporation & PLC brands during his twenty-five year tenure with the company has assumed Seabourn’s presidency after the move to Seattle had been completed. Founded in 1987 by Norwegian Atle Brynstad, who wanted to create a new concept with absolute dedication to highest levels of luxury, comfort and service. In March 1998, Carnival Corporation and a group of Norwegian investors acquired Cunard Line with the goal of retaining the two lines as separate brands. Seabourn Cruise Line since then operates as an independent unit of Carnival Corporation with its own executive team.

Seabourn referred to itself as “The Yachts of Seabourn”. With the advent of the bigger new ships in 2010, Seabourn has been abandoning this marketing name.

Contacts
Richard D. Meadows
President
EVP Marketing & Sales,
Guest Programs HAL
Stein Kruse
Chairman
President and Chief Executive Officer
HAL
John Delaney
Senior Vice President
Marketing & Sales
Michael J. Smith
Senior Vice President Marine Hotel
Operations
Karen Sinclair, Director
Marketing Communications
Olav Torvund
Technical Systems
Ove Olsen
Technical Superintendent
Chris Prelog
Hotel Operations
John Cook
Product Manager

Fleet
Seabourn Legend
Seabourn Odyssey
Seabourn Pride
Seabourn Quest
Seabourn Sojourn
Seabourn Spirit

Remark
Xanterra Parks & Resorts, the owner of Windstar, has reached an agreement on February 15, 2013 to purchase three ships from Seabourn
Seabourn Legend (1992)
Seabourn Pride (1988)
Seabourn Spirit (1989)
Sea Cloud Cruises GmbH
An der Alster 9
20099 Hamburg
Germany, Europe

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Facsimile +49 40 30 95 92 22 URL www.seacloud.com

The German-based company operates two tall sailing vessels – Windjammers – and one luxury boat on European rivers.

Contacts Hermann Ebel
Owner and Managing Director
Klaus Gerken, Managing Director

Fleet Sea Cloud
Sea Cloud II
River Cloud II

Factoría Naval Marin in Vigor, Spain had been awarded the order to build Sea Cloud Hussar in 2008. The ship was scheduled to be completed and delivered in 2010, but one major system integrator went bankrupt and as a consequence, the shipyard had to file for bankruptcy. There are no indications that the ship will become operable in the near future.

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USA

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SeaDream’s twin, luxury mega-yachts were designed for the ultra-luxury yachting experience. It was the second venture of Norwegian entrepreneur Atle Brynestad, founder of Seabourn Cruise Line, to enter the mega yacht/small cruise ship market. Larry Pimentel, former President and CEO of the merged companies CUNARD-Seabourn was the co-founder in 2001. Former Seabourn Cruise Line boss Pamela Conover has been named as chief executive of rival ultra luxury line SeaDream Yacht Club on January 2, 2013. Conover oversaw the introduction of the Odyssey class ships for Seabourn and was president of Cunard Line during the introduction of Queen Mary 2.

Contacts Pamela Conover
Chief Executive Officer
Bob Lepsito, President

Fleet SeaDream I (ex Sea Goddess I)
SeaDream II (ex Sea Goddess II)
Silversea Cruise Holding Ltd.
World Headquarters Monaco
Gildo Pastor Centre,
7 Rue du Gabian
98000 Monaco, Europe

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URL www.silversea.com

Silversea Cruise Holding Ltd. is a private company categorized under investment holding companies, except banks, located in Nassau, Bahamas. It belongs to the Lefebvre d’Ovidio family trust investment portfolio, headed by Rome born Manfredi Lefebvre d’Ovidio. His activity has been within the Lefebvre d’Ovidio family trust investment portfolio. He began working in the family’s businesses after completing his university studies, assuming non executive roles.

Since 2001 Manfredi has held the position of Director and Chairman of Silversea Cruises Group of companies. Manfredi manages Elle Group and Elle Services, both Monaco-based companies which manage the assets and companies belonging to the Lefebvre d’Ovidio investment portfolio, which encompasses various fields, including travel, cruising, transport, real estate, financial investments and venture capital projects. Manfredi Lefebvre d’Ovidio is Chairman of the European Cruise Council (ECC). The strategic aims of the ECC are:

- to promote the interests of cruise operators with the EU institutions in all matters of shipping policy and ship operations
- to promote cruising by the European public and encourage expansion of the European cruise market

Manfredi is a member of the World Economic Forum (WEF) as Industry Associate (partner) governor; member of the Executive Committee of the World Travel & Tourism (WTTC); Board Member of Cruise Lines International Association (CLIA); member of the Aspen Institute (Italy); member of the Deans International Council of the Harris School of Public Policy, University of Chicago; member of the Committee of Skuld; member of FAI; and member of Foundation Maruzza Lefebvre d’Ovidio Onlus, INC. Manfredi is also Deputy Chairman of Chambre Monégasque du shipping and member benefactor of the Amis du Nouveau Musée National de Monaco. Manfredi was awarded the Chevalier de l’Ordre de Saint-Charles et des Grimaldi by HH Prince Albert of Monaco and is an Honorary citizen of the city of Saint-Jean Cap-Ferrat (France).
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URL www.silversea.com

Silversea Cruises is recognized as an innovator in the luxury segment. It has been voted several times “World’s Best Luxury Cruise Operator” by the readers of leading travel & leisure magazines.

Contacts
Manfredi Lefebvre d’Ovidio
Owner and Deputy Chairman of the Board
Enzo Visone
Chief Executive Officer
Ken Watson
Chief Operating Officer
Ellen Bettridge
President of the Americas
North American Headquarters,
Fort Lauderdale
Steve Odell
President of Europe and Asia Pacific

Fleet
Silver Cloud
Silver Shadow
Silver Spirit
Whisper
Silver Wind
Prince Albert II (Expedition Ship)
In 1989, Swedish entrepreneur Mikael Krafft turned his boyhood dream into reality when he founded Star Clippers, a modern day cruise line dedicated to re-creating the golden age of tall sailing ships while providing passengers with a mega-yacht experience. Family owned, Monaco headquartered Star Clippers operate three of the world’s largest and tallest sailing vessels.

Contacts
- Mikael Krafft, Founder and President
- Ann Krafft, Hotels and Entertainment
- Eric Krafft, Vice President Finances
- Marie Krafft, Director of Sales

Fleet
- Royal Clipper
- Star Clipper
- Star Flyer
Star Cruises Ltd.
1528 Ocean Centre
5 Canton Road
Tsimshatsui
Hong Kong, SAR

Telephone + 852 2317 7711
Facsimile + 852 2317 5551
URL www.starcruises.com

Star Cruises was founded as an associate of the Genting Group of Malaysia, incorporated in Bermuda on November 1993 with its corporate headquarters in Hong Kong. In 1998, Star Cruises took delivery of its first new build, SuperStar Leo, followed by sister ship SuperStar Virgo in 1999. Star Cruises acquired Sun Cruises the same year. Star Cruises acquired Norwegian Cruise Line in 2000, including its subsidiaries Orient Lines and Capricorn Lines, thus becoming the first global cruise line in the world.

Contacts
David Chua Ming Huat
President
William Ng
Chief Operating Officer

Fleet
Star Pisces (ex Kalypso)
SuperStar Aquarius (ex Norwegian Wind, ex Windward)
SuperStar Gemini (ex Norwegian Dream, ex Dreamward) joined the Star Cruises fleet in 2012
SuperStar Libra (ex Norwegian Sea, ex Seaward)
SuperStar Virgo

see Genting Hong Kong Ltd.

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Sterling Cruise Lines

This company is in the process of being established. No details available so far.
URL www.sterlingcruiseline.com

Sterling Cruise Line (SCL) is launching the first-ever, Latin America focused cruise line sailing weekly to the Southern Caribbean from its home-port Aruba. SCL's sailings are slated to commence in the second quarter of 2013. The targets of SCL are – Latin America and Mexico.

Contacts
Joshua D. Schwartz, Founder
Martin Salzedo, Chief Executive Officer
Mike Mullane, Chief Financial Officer
Yehuda Brenner, Director of International Sales & Marketing
Glenn G. Kolk, Legal Council

Fleet
Sterling Cruise Line will acquire a 4-star cruise ship and operate cruises targeting the vast, untapped Latin markets.
Swan Hellenic
Lynnm House, 1 Victoria Way,
Burgess Hill,
West Sussex, RH15 9NF
United Kingdom, Europe

Telephone  +44 844 871 4603  E-Mail  info@swanhellenic.com
Facsimile  +44 844 412 1765  URL  www.swanhellenic.com

see All Leisure Holidays Group Ltd.

Fleet  Minerva (ex Alexander von Humboldt,
ex Explorer II, ex Saga Pearl, ex Okean)
River Cruise Vessels:
A-ROSA AQUA
A-ROSA DONNA
A-ROSA STELLA

Swiss Cruises International Kreuzfahrten GmbH
Klosterberg 11
4051 Basel
Switzerland, Europe

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Facsimile  + 41 61 205 08 02

Contact  Ursula Ducraux  Managing Director
Fleet  Nestroy
Princess Sophie
Though the family-owned, Connecticut-based tour company Tauck World Discovery has been involved for some time with providing all-inclusive, cruise-based packages to consumers (through partnerships with expedition, mainstream and luxury cruise lines), it was only in 2006 that it launched its own fleet of riverboats. The sub-brand, Tauck River Cruising, has quickly expanded. In 2011, it debuted its fourth riverboat, *MS Swiss Treasures*.

**Contacts**
- Arthur Tauck Jr.
  Owner and Chairman
- Dan Mahar
  Chief Executive Officer
- Katharine Bauer
  Vice President

**Fleet**
- Swiss Emerald
- Swiss Jewel
- Swiss Sapphire
- Swiss Treasures
Thomson Holidays is a UK based travel operator and part of TUI Travel plc. The company (originally named Thomson Tour Operations, and renamed in 1997) was founded as part of the Thomson Travel Group (TTG) in 1965 following the acquisition of three package holiday travel agencies and the airline Britannia Airways by Roy Thomson. The Thomson Travel Group was owned by the Thomson Corporation of Canada until it was floated on the London Stock Exchange in 1998. Thomson UK is headquartered in Luton, England.

TTG was acquired by Preussag AG, an industrial and transportation conglomerate. Preussag was renamed TUI AG on July 1, 2002 and Thomson Travel Group became TUI UK. Thomson Holidays also operates its own cruise line, Thomson Cruises, that offers low-price cruises around Europe with ships from Louis Cruise Lines and Holland America Line. The company had initially entered the cruise market in 1973, but due to rising fuel costs the venture was terminated in 1976. In 1995, Thomson restarted their cruise line after their competitor Airtours had made a successful entry in the cruise business under their Sun Cruises brand. Thomson Cruises holds approximately a 1% market share of the worldwide cruise industry. Two cruise ships – Thomson Dream and Thomson Celebration – are in the process of getting their multimillion-pound refit in order to bring them to TUI’s Platinum Collection level.

Five crew members have been killed, and a further three injured on February 10, 2013 after a lifeboat fell into the sea during a routine emergency drill on board the Thomson Majesty operated by UK-based Thomson Cruises, while docked in La Palma, Canary Islands. The 1992-built ship is owned by Cyprus-based Louis Cruises and leased to Thomson.

The launching of lifeboats is extremely dangerous due to a faulty design principle and a primitive construction. This accident gives another proof that the system does not work. Not even in calm waters and no stress at all. Experience teaches us that more people are dying in lifeboat drills than are being saved by lifeboats. It’s that serious! Hundred years after Titanic the flag states and the IMO should start to seriously tackle this problem! Not to forget CLIA.
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URL  www.tpg.com

TPG Capital is headquartered in Fort Worth, Texas and San Francisco, California. The company has additional offices in Europe, Asia, Australia and North America. The firm was founded in 1992 by David Bonderman, James Coulter and William S. Price III. TPG Capital is one of the largest private equity investment firms globally, focused on leverage buyout, growth capital and leveraged recapitalization investments in distressed companies and turnaround situations. TPG Capital also manages investment funds specializing in growth capital, venture capital, public equity, and debt investments. The firm invests in a broad range of industries including consumer/retail, media and telecommunications, industrials, technology, health care – and travel/leisure (cruise shipping).

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Travel Dynamics International – formerly known as Classical Cruises - is one of the leading operators of high-caliber educational programs aboard small cruise ships. Small ships are the foundation of the Travel Dynamics International philosophy of travel.

Contacts
George Papagapitos  President
Vasos Papagapitos  Co-President
Fleet
Callisto
Corinthian
Corinthian II
Yorktown
TUI AG
Karl-Wiechert-Allee 4
30625 Hannover
Germany, Europe

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Facsimile  + 1 511 566 1901
E-Mail  info@tui.com
URL  www.tui-group.com

With the takeover of the British tourism groups First Choice Holidays plc and ThomsonTravel Group, forming TUI Travel plc, TUI AG has become a world leader in the travel and leisure industry. In the years that followed, TUI's strategy has been focusing on the Russian travel market, strongly assisted by a potential investor, based on a joint venture agreement, TUI and S-Group Capital Management, Cyprus of Russian oligarch Alexei Mordashov teamed up in conquering the Russian and CIS (Commonwealth of Independent States) travel market. Both companies had identified a huge potential for travel growth after their first move into the market and the radical acquisition of Russian and Ukrainian tour operators. They are in the process of setting up several hundred travel agencies in the region. S-Group Capital Management (SGCM) is a private equity & venture capital management company based in Moscow, Russia. SGCM manages several investment funds which focus on tourism and related services worldwide. S-Group Travel Holding is one of the major shareholders of TUI AG with more than 25 per cent of the shares. TUI's second largest shareholder is Norwegian shipping mogul John Fredriksen, who holds 18 per cent. Alexei Mordashov's ever growing influence on TUI's management and strategies is reflected not only by the composition of the supervisory board. The portfolio of TUI AG comprises two quality cruise brands offering maritime holiday performance to totally different groups of clients – Hapag-Lloyd Cruises and TUI Cruises.

Contacts
Executive Board:
Michael Frenzel
Chairman of the Executive Board
Horst Baier
Member of the Executive Board
Friedrich Joussen
Member of the Executive Board
Peter Long
Member of the Executive Board

Per February 1, 2013, Sebastian Ebel will re-join TUI AG as Operating Performance Director reporting to Friedrich Joussen.

Supervisory Board:
Klaus Mangold
Chairman
Continental, Alstom, Leipziger Messe, Rothschild

Petra Gerstenkorn
Deputy Chairman
Vereinte Dienstleistungsgesellschaft ver.di

Anass Houir Alami
Member
Caisse de Dépot et de Gestion CDG; Moroccan pension fund & institutional investment bank

Andreas Barczewski
Member
Airline Captain

Arnd Dunse
Member
TUI Group Controlling

Edgar Ernst
Member
Financial Reporting Enforcement Panel
FREP, Gildemeister, Deutsche Postbank, Österreichische Post
TUI Cruises GmbH
Anckelmannsplatz 1
20537 Hamburg
Germany, Europe

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TUI AG has been involved in the cruise business already through its UK business Thomson and its luxury and expedition line Hapag-Lloyd Cruises Germany. TUI Cruises, being operational since 2009, is a relatively young cruise operator. The German-based joint venture of TUI AG and Royal Caribbean Cruises, has ordered two 99 300 ton new buildings from STX Europe’s shipyard in Turku, Finland for delivery in 2014 respectively 2016. Expansion costs have pushed the cruise ship operations of TUI AG further into the red in the first month of 2013.

Contacts
Richard Vogel  Chief Executive Officer
Ferdinand Strohmeier  Chief Operations Officer
Thomas Eder  Hotel Manager

Fleet
Mein Schiff 1 (ex Galaxy)
Mein Schiff 2 (ex Mercury)
Blue Motion (2014)
UN-Cruise Adventures
3826 18th Avenue W
Seattle, WA 98119
USA

Telephone + 1 206 284 0300  E-mail marketing@un-cruise.com
Facsimile + 1 206 283 9322  URL www.un-cruise.com

Headquartered at historic Fishermen’s Terminal in Seattle, Washington, Un-Cruise Adventures offers an alternative to traditional cruises by taking guests into areas inaccessible to large ships and on excursions that are exclusive, private, and unavailable to most other travellers.

Contacts
Dan Blanchard  
Captain, Principal and Chief Executive Officer
Tim Jacox  
Executive Vice President of Sales and Marketing

Fleet
Wilderness Adventurer
Wilderness Discoverer
Wilderness Explorer
Safari Endeavour
Safari Explorer
Safari Quest
S.S. Legacy
United Caribbean Lines
1369 Lexington Ave
Davenport, Florida 33837
USA

Telephone +1 321 427 0332 URL www.unitedcaribbeanlines.com

This company is in the process of being established. No details available so far.

United Caribbean Line (UCL) is supposed to become the first ferry-cruise service in the Caribbean. Previous operators have provided ferry service between Tampa for short periods in 1998 and 2002 before encountering a variety of business problems.

Unlike charter air travel to Cuba, which is permitted from Miami, New York and Los Angeles and recently got approval from other U.S. airports, the United States has not approved charter ferry travel to the communist nation.

The ferries would be the kind that are common in Europe, with tall upper decks that resemble cruise ships and carry up to 1,500 passengers at two decks that could hold 600 cars.

Contacts
Bruce Nierenberg
Founder, Chairman and Chief Executive Officer
Former Norwegian Cruise Lines executive and Premier Cruise Lines founder.

Jim Marmorstone
President and Chief Operating Officer

Fleet
European second / third / fourth hand ferries
Uniworld Boutique River Cruises
17323 Ventura Boulevard
Los Angeles, CA 91316
USA

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Facsimile + 1818 382 2709  URL www.uniworld.com

Uniworld is the world’s only authentic boutique cruise line. While each Uniworld boutique cruise ship has its own unique personality, they are all designed with the same signature touches-stylish elegance, beautiful decor, classic furnishings, inspiring art, and modern conveniences-creating the most inviting atmosphere for those who want to experience the best sights in world-class comfort and luxury.

Contact  Guy Young  Fleet  Antoinette
President and Chief Executive Officer  President
River Isabel
Queen Isabel
River Baroness
River Beatrice
River Countess
River Duchess
River Empress
River Princess
River Queen
River Royale
V. Group is a group of companies formed in 1984 that has become the world’s largest supplier of ship management and marine outsourcing services.

Approximately 200 shore-based and 7,000 crew provide services to more than 140 cruise vessels, ferries and super yachts. V.Ships Leisure provides a vast range of services to the passenger shipping industry including limited technical management, hotel operation management (including catering), recruitment, marine planning, newbuilding/conversion supervision, port agency, consultancy and asset management.

V.Ships Leisure has three subsidiary companies

• V. Ships Catering
  one of the world’s largest specialist marine catering companies which currently prepares approximately 20,000 meals daily for staff working on some 300 ships trading worldwide or other remote sites.

• V. Delta
  is a joint venture between V. Ships and the leading Finnish Engineering Company, Deltamarin. The company provides project management and consultancy services for passenger ship conversions

• V. Hospitality

Contacts

- Roberto Giorgi
  President
- Lorenzo Malvarosa
  Chairman
- Andrea Zito
  Chief Executive Officer
- Per Bjornsen
  Commercial Director
- Philippe Thurneyssen
  Managing Director
- Hans Heger
  Director Hotel Operations
- Paolo Magonio
  Purchasing Director
- Matteo Di Maio
  Senior Project Manager
Headquartered in Boston, with regional offices around the world, Vantage designs journeys led by local Program Managers and Discoveries Leaders that feature hotels in great locations and handpicked sightseeing tours. Vantage operates both very own deluxe 4- and 5-star river cruise ships and vessels owned by some of the world’s most renowned ship owners.

Third generation, family owned Variety Cruises is a small cruise line that caters to those who are interested in a destination-focused cruise. The majority of premium yachts and small cruise vessels which accommodate a maximum of 50 passengers (equal to 25 cabins) is chartered.

Contact: Henry R. Lewis
Founder and Chief Executive Officer

Fleet:
Europe
Douro Cruiser
Douro Queen
Fidelio
Frederic Chopin
Princess d’Aquitaine
Rembrandt
River Discovery II
River Navigator
River Odyssey
River Splendor
River Venture
Seine Princess
Tolstoy
**Variety Cruises**
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17672 Athens
Greece, Europe

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Facsimile  + 30 210 699 848  URL  www.varietycruises.com

Third generation, family owned Variety Cruises is a small cruise line that caters to those who are interested in a destination-focused cruise. The majority of premium yachts and small cruise vessels which accommodate a maximum of 50 passengers (equal to 25 cabins) is chartered.

Contact  Constantine Venetopoulos  Fleet  up to 20 chartered vessels

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**Venus Cruise Line**
Umeda Hanshin Daiichi Bldg.
5-25 Umeda-chome
Kita-ku
Osaka 530 0001
Japan

E-Mail  info@venuscruiseline.com  URL  www.venus-cruise.co.jp

Venus Cruise is a single ship company headquartered in Osaka, calling at various ports in Japan and South East Asia. The company is owned by four Japanese ferry companies.

Contact  Yasuo Iritani  Fleet  *Pacific Venus*  
President
Viking River Cruises, a global corporation based in the United States, was established in 1997 by a Scandinavian and Dutch consortium with the purchase of four Russian ships. In 2000, Viking acquired KD River Cruises (Kölner- Düsseldorfer Rheinschifffahrt) with all the on-shore assets, resulting in becoming the largest fleet of river cruise vessels in the world. As a result of additional purchases and new builds, Viking River Cruises in 2012 operated a fleet of 31 ships with nearly 5,000 berths. This unprecedented expansion – no doubt – bears the personal handwriting of Torsten Hagen. Educated at the Norwegian Institute of Technology (SINTEF) and Harvard Business School, Hagen has served not only in Royal Viking Line, but also on the board of Holland America Line and Kloster Cruises.

The board of directors of Viking River Cruises includes prominent investors and financial leaders with a strong background in the cruise and shipping industry. To name only a few: Torstein Hagen, Charles Duro, Robert Ehrnrooth, George Loudon, Nitin Mehta, and Christer Salen. One of Hagen’s early backers in the river boat venture was Nico van der Vorm, a former owner of Holland America Line. Today’s strongest supporter is Christer Salen, Swedish shipowner and yachtman. George Loudon serves as Non-Executive Director of Viking River Cruises being himself an Executive of Cambridge Capital Partners, a private equity firm. Loudon’s background is in management consultancy and banking in Holland and London, where he worked among others for McKinsey, Midland Montagu, Altius Holding, Pall Mall Capital, and the Amsterdam Stock Exchange, while Nitin Mehta is a director of 123Signup AMS, Inc, an internet software company based in San Jose, California.

Viking River Cruises placed an order in 2012 for 10 additional Viking Longships bringing the total number of new ships launching in 2013 to 10 and the number launching in 2014 to eight. The launch plan will surpass the industry record Viking set in 2012 with the introduction of six new ships in a single season. By the end of 2014 the company will have introduced a total of 24 new ships in a three-year period.

Viking plans to inaugurate the first eight Viking Longships of 2013 in a simultaneous christening ceremony in late March in Amsterdam. The two newest ships, Viking Baldur and Viking Magni, will join the fleet in late August and September, respectively. The new ships will be built at the Neptun Yard in Germany, part of the Meyer Neptun Group.
Viking Ocean Cruises

c/o Viking River Cruises, Inc
5700 Canoga Avenue, Suite 200
Woodland Hills, CA 91367-6569
USA

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URL  www.vikingrivercruises.com

Viking Ocean Cruises is a sister-line to Viking River Cruises, an international company headquartered in Woodland Hills, California, USA and Basel, Switzerland that operates a fleet of 31 river cruising vessels worldwide. The man...
behind Viking Ocean Cruises is none other than Torstein Hagen, a cruise veteran of special significance. The company’s name may give the impression that this is a new entrant into the luxury cruise sector. But Viking Ocean Cruises has its roots in Royal Viking Line, an upmarket cruise line that operated from 1972 until 1998. This company was the brainchild of Warren Titus and from 1980 onwards managed by Torstein Hagen as Chief Executive Officer, when it was purchased first by Kloster/Norwegian Caribbean Line and then by Cunard Line, which eventually amalgamated the ships into its own fleet. In other words: Viking Ocean Cruises essentially is a relaunch of Royal Viking Line led by the founder Torstein Hagen, founder and chairman of Viking River Cruises!

The recent investment in the luxury segment of the cruise industry - four 48 000 ton, 944 passenger ships ordered from Italian shipbuilder Fincantieri - is outdistancing Seabourn’s three-ship construction in the years 2009 – 2011. The first two of the Viking ships will be launched in 2015 and early 2016, followed by two more sister-vessels. This opportunistic investment would not have materialized without massive funding by the Italian government-sponsored programme Export Banca - a scheme set up by the Italian Export Credit Agency SACE Servizi Assicurativi del Commercio Estero, Cassa Depositi e Prestiti and SIMEST Societa’ Italiana per Imprese all’Estero – to support Italy’s exports.

Voyages of Discovery
Lynnem House
1 Victoria Way
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United Kingdom, Europe

URL www.voyagesofdiscovery.co.uk

see All Leisure Holiday Group Ltd.

Voyages to Antiquity (UK) Ltd.
Frensham House, Headley Road,
Leatherhead, Surrey KT22 8PT
United Kingdom, Europe

Telephone + 44 1865 302 550
URL www.voyagestoantiquity.com

Voyages to Antiquity is a relatively new cruise line founded by Gerry Herrod in 2010, who started and managed Orient Lines for fifteen years. Orient Lines had ceased operation in March 2008. The company is combining the comfort of boutique-style cruising with the very best of cultural travel.

Contact Gerry Herrod
Founder

Fleet Aegean Odyssey
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Nieuwe 's-Gravelandseweg 17
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The Netherlands

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Waterland is an independent private equity investment group with substantial financial resources. Waterland focuses on industries that are undergoing changes as a consequence of one or more of the following trends: outsourcing & efficiency, ageing population, leisure & luxury, and sustainability. The company provides expansion capital to achieve growth both – autonomous and through acquisitions – to medium-sized companies. Waterland has backed the Management Buy Out of river cruise ship company A-ROSA Flussschiff GmbH in 2009.

Waterland has invested in more than 250 companies among others in FleetPro Passenger Ship Management.

Windjammer Barefoot Cruises
Coral Gables, Florida
USA

Windjammer Barefoot Cruises founded in 1947 by Mike Burke, went out of business in 2007 after several failed attempts to revive the company by Capt. Mike Burke family members. Florida tourism entrepreneur Charles J. Kropke is planning to bring back freewheeling sail cruises through a new version of Windjammer Barefoot Cruises. Kropke has purchased the defunct company’s three-masted Mandalay.

The management could be comprised of the following individuals:

Charles J. Kropke, Chief Executive Officer
Cindy Greenway, President
Sylvester Dzomeku, Vice President Operations
Uwe G. Doeringer, Chairman of the Board
Duane Southe, Captain
Brian Bishop, Chief Engineer

Sailing Ship Adventures www.sailingshipadventures.com has started already selling cruises on board Mandalay.
The line was established as Windstar Sail Cruises in 1984. Holland America Line purchased 50 per cent of Windstar Sail Cruises in 1987 and acquired the rest in 1988. HAL became a subsidiary of Carnival Corporation & plc in 1989. In March 2007, Carnival sold Windstar to Ambassadors International for USD 100 million.

On April 1, 2007, Windstar’s parent company Ambassador International filed for chapter 11 bankruptcy. Xanterra Parks & Resorts became the new parent company.

Contacts  Fleet
Hans Birkholz  Wind Spirit
Chief Executive Officer
Kris Thompson  Wind Star
Marine Hotel Operations and Project
Manager  Wind Surf
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Xanterra Parks & Resorts acquired The Fred Harvey Company in 1968 and with the acquisition of TW Recreational Services in 1995, became the largest national and state park concessioner in the United States. In September 2008, Denver-based Anschutz Company purchased Xanterra, and pledged that the company would remain true to the legacy of hospitality established by Fred Harvey and would continue to set the standard for ecologically-sound resorts that complement, not harm their natural surroundings. Xanterra Parks & Resorts owns Windstar Cruises. On February 15, 2013 Xanterra and Seabourn signed an agreement to purchase three ships – Seabourn Legend, Seabourn Pride and Seabourn Spirit.

Contacts
Andrew N. Todd  Betsy O’Rourke
President & CEO  Vice President Sales & Marketing
Gordon R. Taylor  Kate A. Longenecker
Vice President Parks South  Vice President Human Resources
James W. McCaleb  Bill J. Bub
Vice President Parks North  Vice President Retail
Michael F. Welch  Robert T. Yow
Vice President Finance & Chief Financial Officer  Vice President Business Development
Kirk H. Anderson  Catherine Greener
Vice President and General Counsel  Vice President Sustainability
Hans Desai
CHA, Vice President State Parks & Resorts
Since October 1990, Zegrahm Expeditions has been offering cruises to destinations around the world, chartering select expedition ships, yachts, icebreakers, and sailing vessels.

Contacts

Werner Zehnder
Chief Executive Officer

Jon Nicholson
President

Jack Grove
Founder and Director

Peter Harrison
Founder and Director

Shirley Metz
Founder and Director

Mike Messick
Founder and Director

Alicia Freyman
Director Operations

Fleet

Clipper Adventurer
Clipper Odyssey
Isabella II
Kapitan Khlebnikov
Palau Aggressor II
Sea Safari VIII
Sea Spirit
Cruise Lines International Association CLIA

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URL www.cruising.org

Cruise Lines International Association is the world's largest cruise association and is dedicated to the promotion and growth of the cruise industry. At present CLIA is composed of 26 of the major cruise lines serving North America and is an organization that operates pursuant to an agreement filed with the Federal Maritime Commission under the Shipping Act of 1984 and serves as a non-governmental consultative organization to the International Maritime Organization, an agency of the United Nations.

CLIA's mission is to:

- promote policies and practices that foster a safe, secure and healthy cruise ship environment
- educate and train its travel agent members and
- promote and explain the value, desirability and affordability of the cruise vacation experience.

Currently, more than 16,000 travel agencies are affiliated with CLIA and display the CLIA seal (which identifies them as authorities on selling cruise vacations). In addition, nearly 100 of the most innovative suppliers of goods and services to the cruise industry make up CLIA's Executive Partner program.

The Cruise Line International Association announced in December 2012 that eight cruise line groups have agreed to be merged with CLIA in order to operate under a common organization:

- European Cruise Council ECC
- Asia Cruise Association ACA
- Passenger Shipping Association PSA/ACE
- Association Française des Compagnies de Croisières AFCC
- Associacao Brasileira de Cruzeiros Maritimos ABREMAR
- Northwest and Canada Cruise Association NWCCA
- Alaska Cruise Association ACA
- International Cruise Council Australasia ICCA

Contacts

Christine Duffy
President and Chief Executive Officer
Ms Duffy will continue as the President and Chief Executive Officer of an enlarged CLIA. CLIA's President has been successfully opposing an amendment of DOHSA Death On The High Seas Act. In the wake of repeated accidents on board cruise ships resulting in total power outage, to mention only Carnival Triumph, the industry will most likely be confronted with the comeback of a discussion on DOHSA and safety in its pure sense and not as an alibi.

Howard S. Frank (Carnival Corporation)
Chairman of the Global Executive Council

Charlotte Breide
Director of Technical and Regulatory Affairs

Bud Darr
Senior Vice President

Technical and Regulatory Affairs
CLIA’s Executive Partner program is endorsed by the CLIA member lines and fosters a unique alliance between the cruise lines and strategic industry suppliers. This cooperation creates a forum for information exchange and an opportunity to work together to address industry issues and generate new business and job opportunities. CLIA Executive Partners and Shipyard Members represent progressive organizations that assist the cruise industry to increase passenger satisfaction and “to provide a safe, environmentally sound and socially sustainable vacation product”.

CLIA Members:

- AmaWaterways
- American Cruise Lines
- Avalon Waterways
- Azamara Club Cruises
- Carnival Cruise Lines
- Celebrity Cruises
- Costa Cruises
- Crystal Cruises
- Cunard Line
- Disney Cruise Line
- Holland America Line
- Hurtigruten
- Louis Cruises
- MSC Cruises
- Norwegian Cruise Line
- Oceania Cruises
- Paul Gauguin Cruises
- Pearl Seas Cruises
- Princess Cruises
- Regent Seven Seas Cruises
- Royal Caribbean International
- Seabourn Cruise Line
- SeaDream Yacht Club
- Silversea Cruises
- TAUCK
- Uniworld Boutique River Cruise Collection
- Windstar Cruises